

SECURITIES AND EXCHANGE COMMISSION
Washington, D.C. 20549

FORM 8-K
CURRENT REPORT

Pursuant to Section 13 OR 15(d) of the Securities Exchange Act of 1934

Date of Report (Date of Earliest Event Reported): January 28, 2004

CHARTER ONE FINANCIAL, INC.
(Exact name of registrant as specified in its charter)

Delaware
(State or other jurisdiction of incorporation
or organization)

001-15495
(Commission File Number)

34-1567092
(I.R.S. Employer
Identification No.)

1215 Superior Avenue, Cleveland, Ohio
(Address of principal executive offices)

44114
(Zip Code)

(216) 566-5300
(Registrant’s telephone number, including area code)

NOT APPLICABLE
(Former name or former address, if changed since report)

ITEM 9. Regulation FD Disclosure

On January 28, 2004, the Registrant participated at the Citigroup Smith Barney Financial Services Conference in New York, New York. The materials presented by the Registrant follow and are also available through the Registrant’s web site at www.charterone.com. In addition, a copy of the materials may be obtained from the Registrant’s Investor Relations Department at (800) 262-6301.

Citigroup Smith Barney
2004 Financial Services Conference

January 27-29, 2004



Forward-Looking Information

This presentation contains certain estimates of future operating trends for Charter One Financial, Inc., as well as estimates of financial condition, operating efficiencies, revenue creation, lending origination, loan sale volumes, charge-offs and loan loss provisions. These estimates constitute forward-looking statements (within the meaning of the Private Securities Litigation Reform Act of 1995), which involve significant risks and uncertainties. Actual results may differ materially from the results discussed in these forward-looking statements. Reference is made to Charter One's filings with the SEC, such as the latest annual report on Form 10-K and quarterly reports on Form 10-Q, for information regarding factors that could cause actual results to differ materially from those described in the forward-looking statements.



Charter One at a Glance

- ❖ Regional bank holding company headquartered in Cleveland, founded in 1934
- ❖ 22nd largest publicly traded U.S. bank
- ❖ Listed on NYSE: “CF”
- ❖ Member of S&P 500 Index
- ❖ \$7.9 B market cap



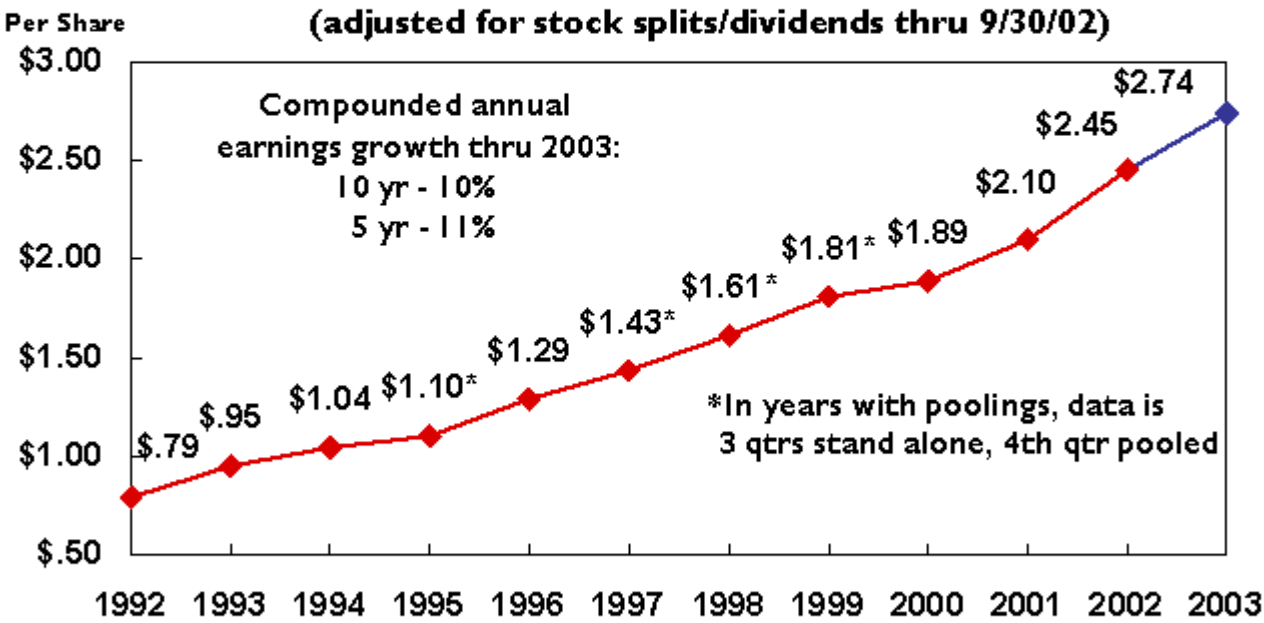
Charter One at a Glance

- ❖ Operates through 592 branches in nine states
 - 446 traditional & 146 in-store branches
- ❖ Focus on consumer banking niche
- ❖ Strong retail banking track record
 - organic deposit growth among best in industry
 - excess asset generator - driving asset mix shift
- ❖ Extremely efficient operation
 - 40/45% efficiency ratio, cornerstone of business plan

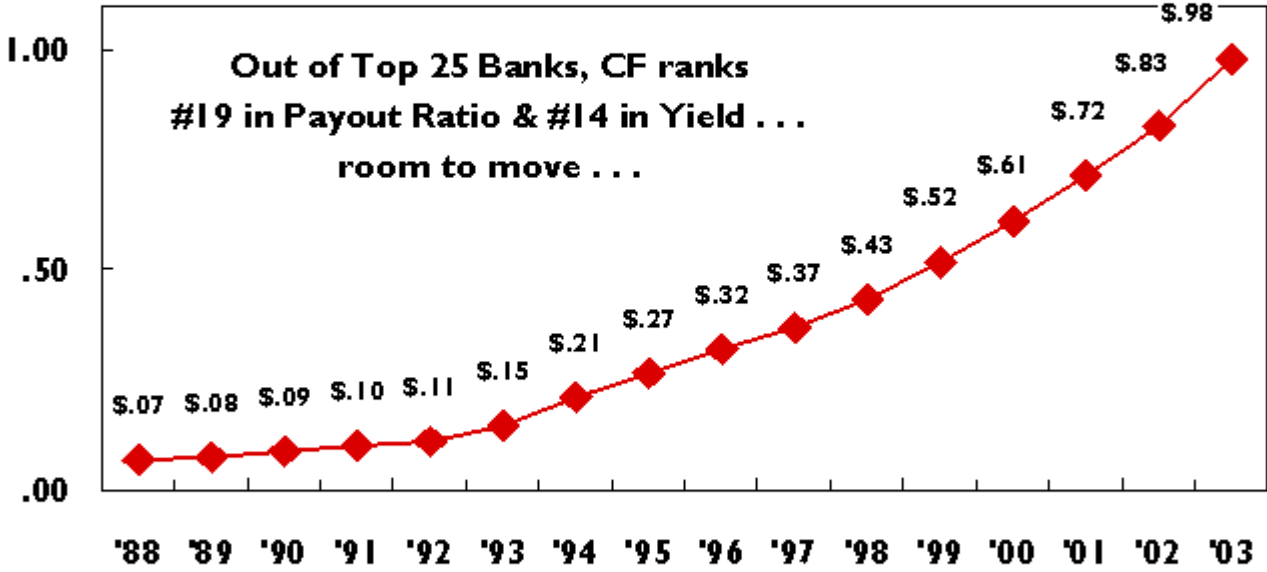


CF Historical Earnings Growth

Originally Reported Operating EPS



Dividend Growth



19% growth rate compounded annually



Key Operating Results - 2003

	<u>2003</u>	<u>2002</u>
EPS	\$2.74	\$2.45
ROA	1.45%	1.47%
ROE	19.45%	19.38%
ROTE ⁽¹⁾	22.51%	22.31%
Efficiency	42.34%	39.54%

(1) Return on tangible equity



Balance Sheet Strategy

Asset Mix

- ❖ Emphasis on reducing 1-4 family exposure
 - MBS/1-4 family loans down \$3.4 B, or 15%, since high point at 6/30/03
- ❖ Future balance sheet growth driven by non 1-4 family portfolio growth
 - non 1-4 family up \$1.6 B, or 9%, in 2003; \$4.0 B, or 22%, before securitizations
 - strongest growth in HELOC (21%) & small business (48%)

Overall Credit Profile

	<u>2003</u>	<u>2002</u>
NCO/avg loans (ann)	.38%	.37%*
NPLs/loans	.60%	.55%
NPAs/loans	.73%	.70%
Underperforming assets/loans	.89%	.94%
Allowance/loans	1.34%	1.24%
Allowance/NCO (ann)	3.8 yrs	3.4 yrs*

*2002 excludes \$27.3 M resulting from NCO policy change in 2Q02



Balance Sheet Strategy

Debt Retirement

- ❖ FHLB Advance maturities as of 12/31/03:
 - \$2.25 B @ 6.27% in '05/early '06
 - \$2.80 B @ 5.30% in '07/early '08
- ❖ Retiring '05/06 debt
 - estimated prepayment penalty of \$.45 to \$.50 per share in 1Q04

Balance Sheet Strategy

Debt Retirement Benefits

- ❖ Adds \$.20-\$.25 to '04 EPS & \$.10-\$.15 to '05 EPS
- ❖ Adds approx 20 bp to margin
- ❖ Accelerates reduction in 1-4 family/MBS exposure
 - 35% of earning assets by 12/05
- ❖ Enhances core earnings visibility of retail bank

2004 EPS Guidance

	<u>High</u>	<u>Low</u>
Projected GAAP EPS	\$2.55	\$2.40
Prepay penalty	<u>.45</u>	<u>.50</u>
EPS excl prepay	<u>\$3.00</u>	<u>\$2.90</u>

Drivers of 2004 Earnings

- ❖ Retail banking revenue growth fed by NIB & de novo success
 - provides 5-6% EPS growth
- ❖ Lower demand on provision
 - economy strengthening
 - year-end reserves provide almost 4 years coverage to 4Q charge-offs
- ❖ Strong non 1-4 family portfolio growth
 - projecting 2004 growth in excess of 20%, before securitizations

Drivers of 2004 Earnings

- ❖ Capital management flexibility remains intact
 - repurchased 50 M shares since 1996; \$1.3 B in capital
- ❖ Key questions:
 - level of balance sheet leverage
 - degree of franchise investment/expansion
 - economic & interest rate environment

A woman with dark hair pulled back, wearing a white strapless top and a colorful beaded bracelet, holds a fan of various colorful banknotes in front of her face. The banknotes are from different countries, including the United States and the United Kingdom. The background is a blurred, textured surface. The text "this is a bank" is overlaid in white, lowercase letters across the center of the image.

this is a bank

Retail Banking Earnings Growth

3 Ways to Grow Revenue

- ❖ Increase revenue from existing customers
- ❖ Increase customers in existing stores
- ❖ Increase franchise footprint

Evolution of a Revenue Growth Plan

- 1) Locate area where Retail Model works best
- 2) Identify why model works
- 3) Embrace role of mass seller of banking products
- 4) Set strategic objectives consistent with mass market retailer
- 5) Develop marketing programs around strategic goals
- 6) Expand footprint in similar markets



Build Our Retail Brand on 3 Tenets

- 1) Value**
- 2) Convenience**
- 3) Ease of use**

2003 Big Three

- ❖ De novo
 - added net 118 in 2003 - 26% growth
- ❖ Growth in checking accounts - Net
 - 135,000 net growth - 10%
- ❖ Growth in noninterest-bearing checking
 - \$700 M - 50% annual growth

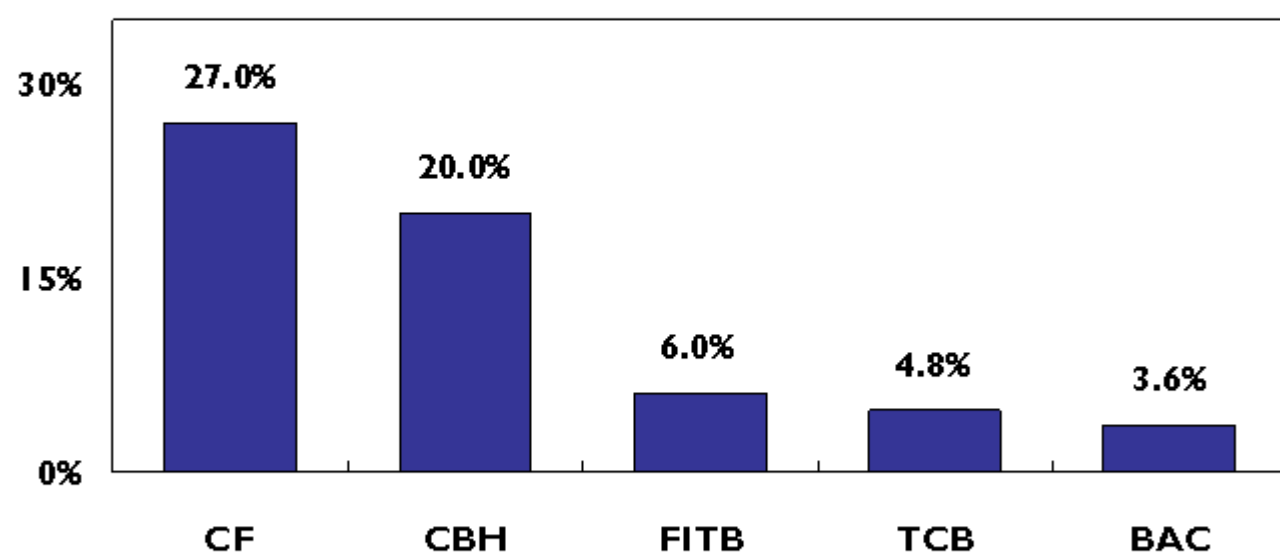
Industry Leader in all three categories

2003 Success - De Novo Expansion

- ❖ Demonstrated same store sales competency
- ❖ Industry-leading in-store banking competency
- ❖ Unique trade area de novo initiatives



2003 De Novo Expansion



2003 Expansion

<u>Division</u>	<u>Existing</u>	<u>2003 Adds</u>	<u>2003 Footprint</u>	<u>% Growth</u>
Ohio	93	26	119	28%
Michigan*	123	19	142	15
WNY	63	50	113	79
ENY	101	12	113	12
Illinois	<u>81</u>	<u>24</u>	<u>105</u>	<u>30</u>
Total	461	131	592	28%

*Michigan division includes Indiana



In-Store Partners

- ❖ Tops
- ❖ Farmer Jack
- ❖ Kroger
- ❖ K-Mart
- ❖ Rini Rego
- ❖ Dave's
- ❖ Price Chopper
- ❖ Hillers
- ❖ Dominicks
- ❖ Food 4 Less
- ❖ Marsh
- ❖ Meijer
- ❖ Butera
- ❖ Acme
- ❖ Catalanos
- ❖ Hannaford
- ❖ Buehlers
- ❖ Grand Union
- ❖ Valli
- ❖ Starbucks



2003 Success - De Novo Expansion

❖ New banking centers	121 total
❖ Capital cost	\$48 M
❖ Operating expense	\$19 M
❖ Revenue	\$6 M

In-Store De Novo Growth Model

Inception: **\$250,000 Capital Cost**
\$250,000 Operating Expense

12 Mos.

Deposits	\$10M	DDA Accounts	1,000
Spread			\$ 300,000
Non Interest Income			\$ 250,000
Efficiency Ratio			45.7%

24 Mos.

Deposits	\$15M	DDA Accounts	2,000
Spread			\$ 450,000
Non Interest Income			\$ 500,000
Efficiency Ratio			26.4%

36 Mos.

Deposits	\$20M	DDA Accounts	3,000
Spread			\$ 600,000
Non Interest Income			\$ 750,000
Efficiency Ratio			18.6%

2003 Success - Buffalo De Novo

- ❖ Added 25 banking centers; now 43 Locations
- ❖ Existing locations grew net DDA 14%
- ❖ Total revenue in Buffalo grew 35%

2003 Success - Net Checking Growth

- ❖ Noninterest-bearing - 246,000 NET accts
- ❖ Growth translates into 35% increase
- ❖ Net household growth of 16%
- ❖ Shifted growth from interest-bearing



2003 Success - Checking Mix Shift

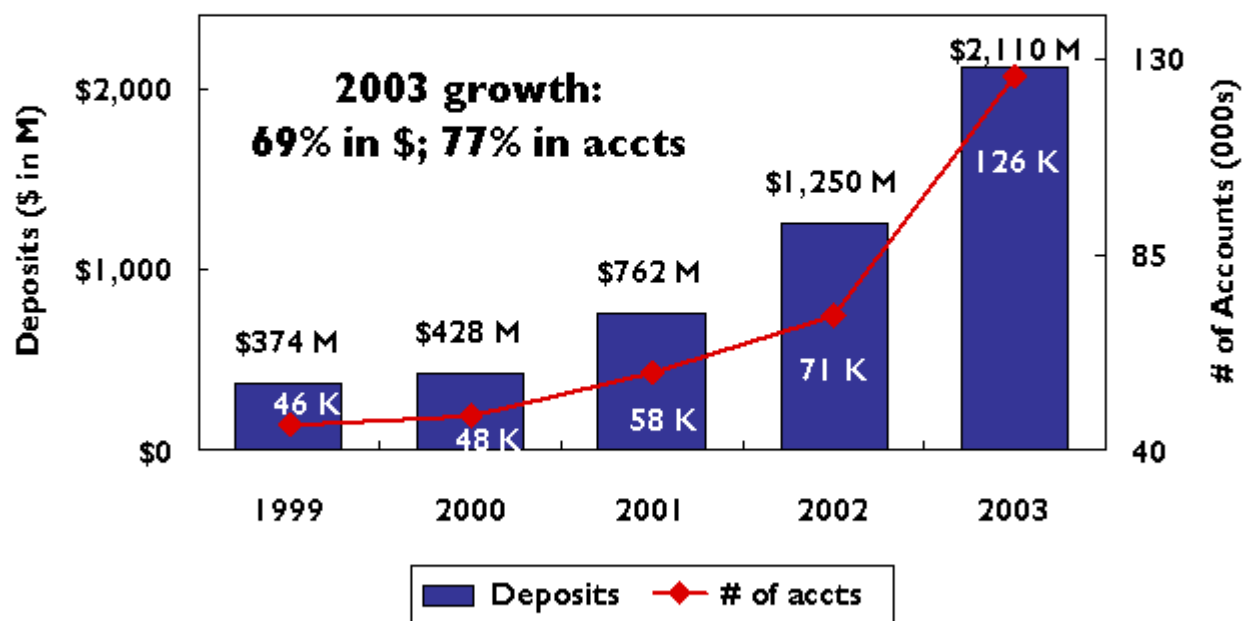
	<u>12/31/02</u>	<u>12/31/03</u>
Noninterest-bearing	51%	63%
Interest-bearing	49%	37%

Dramatic shift in consumer checking accounts

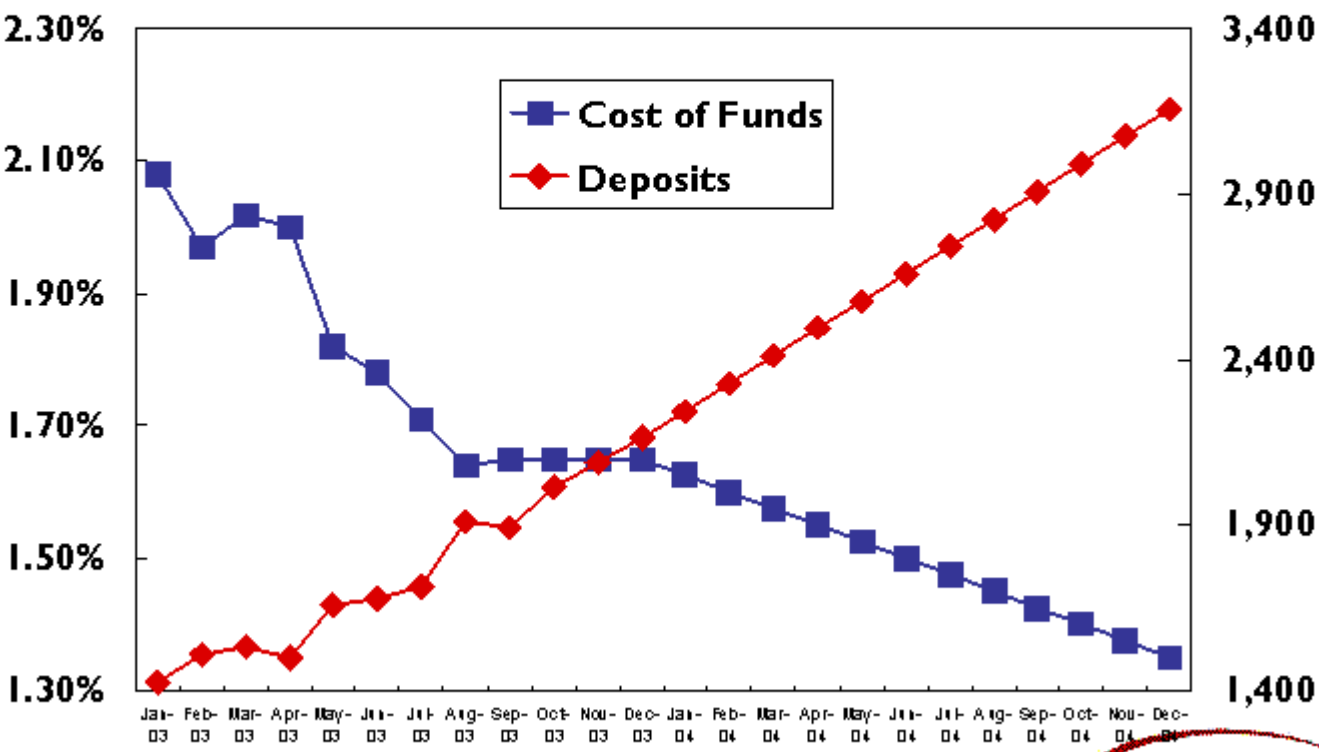
2003 Success - NIB Balance Growth

Consumer Balances	+\$450 M, or 51%
Business Balances	+\$250 M, or 48%
Total Growth	\$700M, or 50%

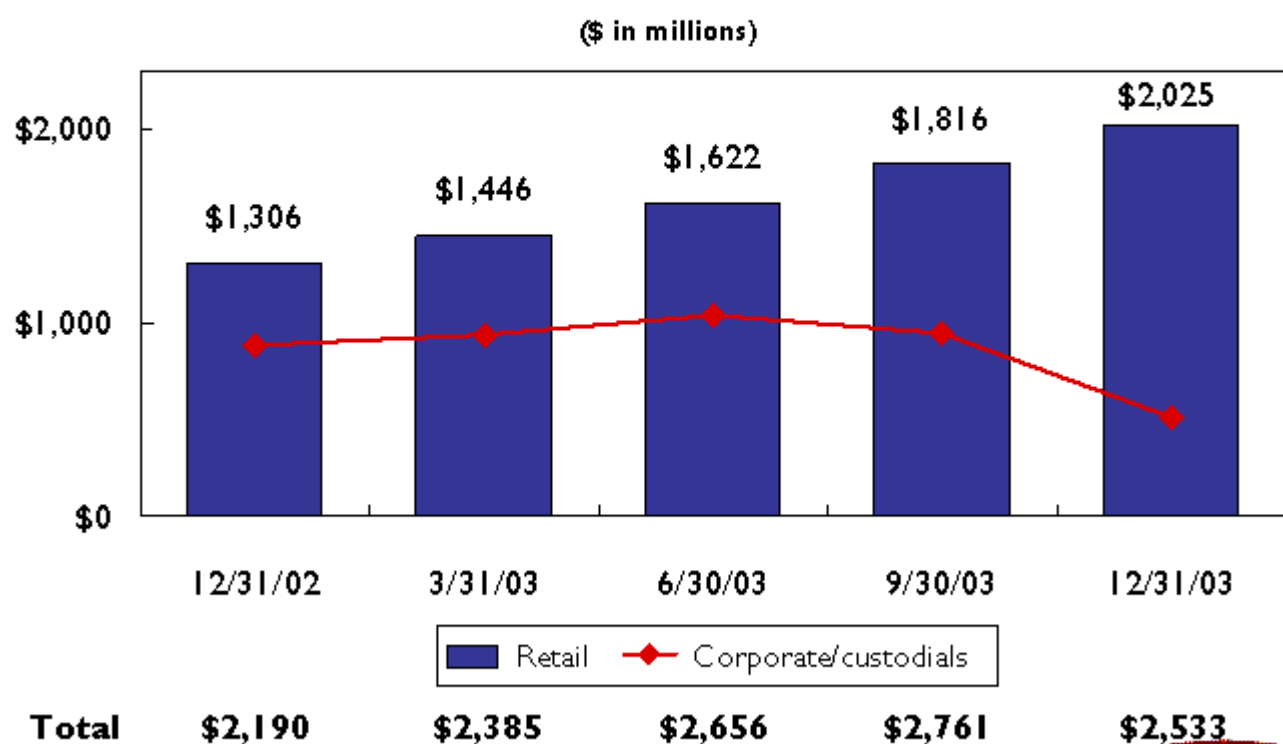
Small Business Deposit Growth



Cost of Funds/NIB Deposits

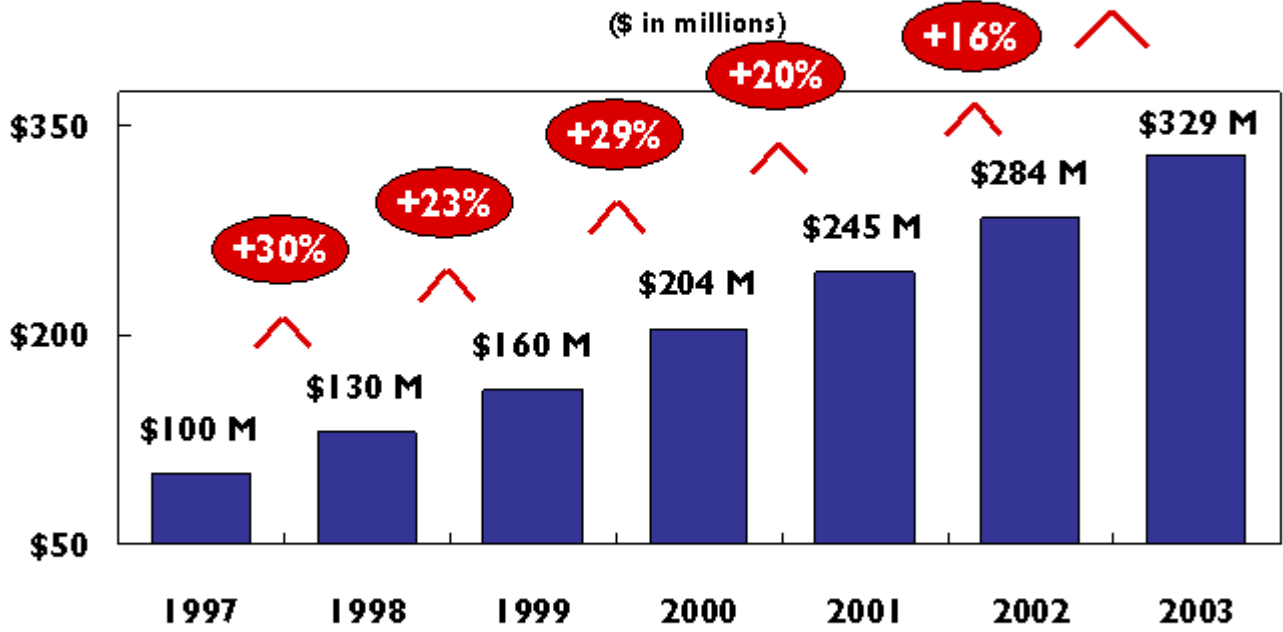


NIB Deposit Growth 2003 Progression



Deposit-Related Revenue

16%, 18% adj for MC settlement



* 2003 impact of MasterCard settlement on debit approx \$6.0 M

2003 Success - IL Revenue Growth

- ❖ Existing franchise producing strong results
- ❖ Net DDA growth of 6.5%
- ❖ Revenue growth of 31%

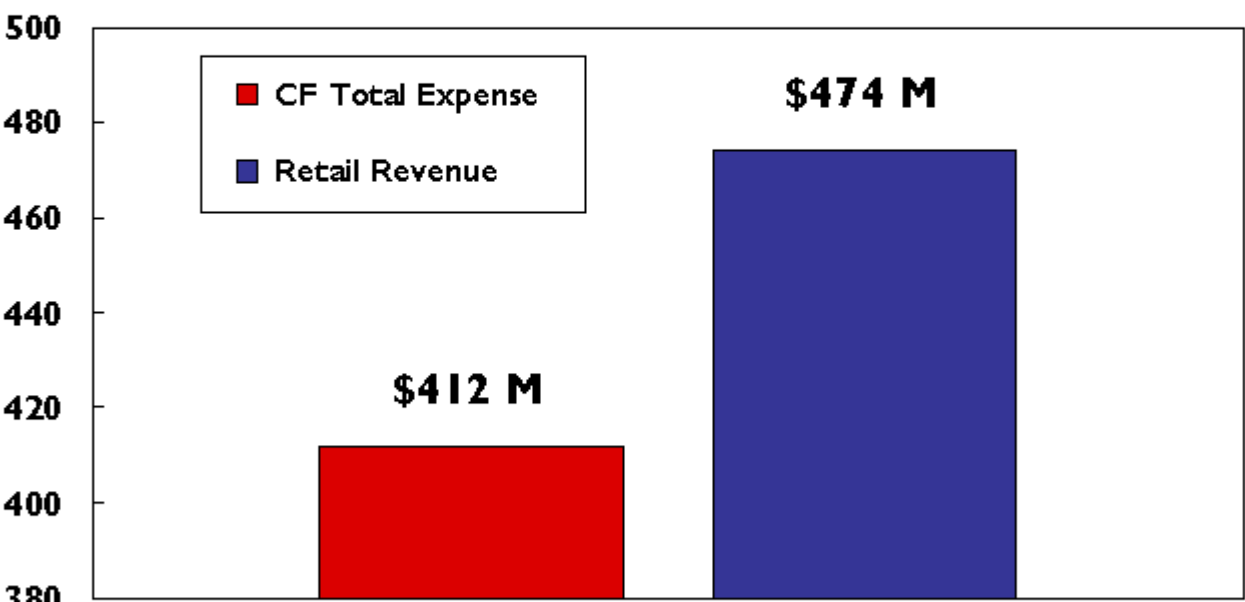
And The 4th Quarter Goes To . . .

	Linked <u>Quarter*</u>	4Q <u>'03/'02</u>	Efficiency Ratio <u>4Q03</u>
CF	37%	16%	46.6%
WM	1	5	64.8
ONE	1	8	61.4
TCB	(14)	1	60.6
SOV	2	10	53.0
FITB	(1)	11	47.3
NCC	4	7	51.4

*annualized



Cumulative Change CF Expense vs. Retail Revenue (\$ in M)



1996 - 2006



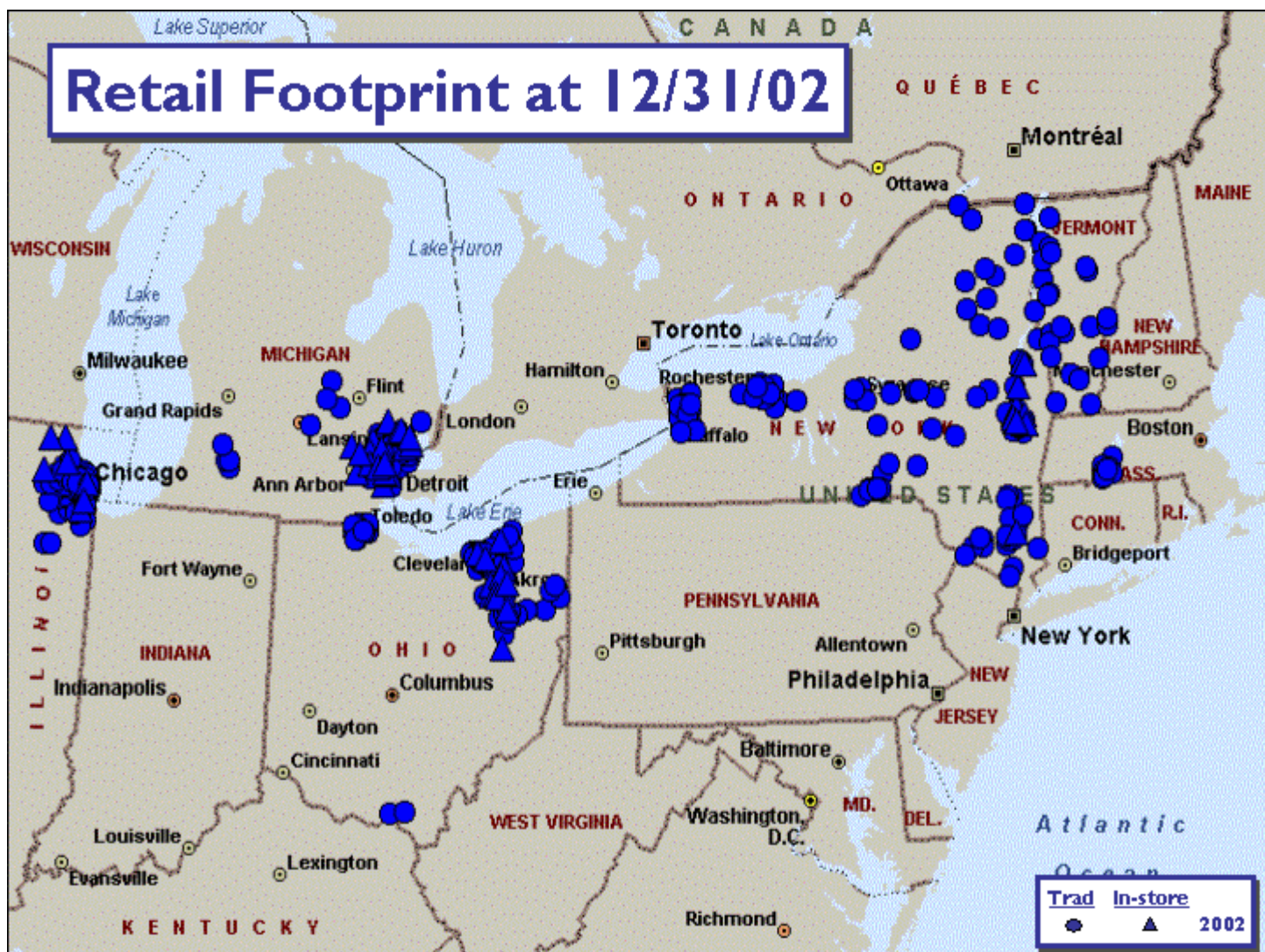
2004 Planned De Novo Expansion

<u>Division</u>	<u>Existing</u>	<u>2004 Adds</u>	<u>2004 Footprint</u>	<u>% Growth</u>
Ohio	119	13	132	11%
Michigan*	142	55	197	39
WNY	113	7	120	6
ENY	113	27	140	24
Illinois	<u>105</u>	<u>23</u>	<u>128</u>	<u>22</u>
Total	592	125	717	21%

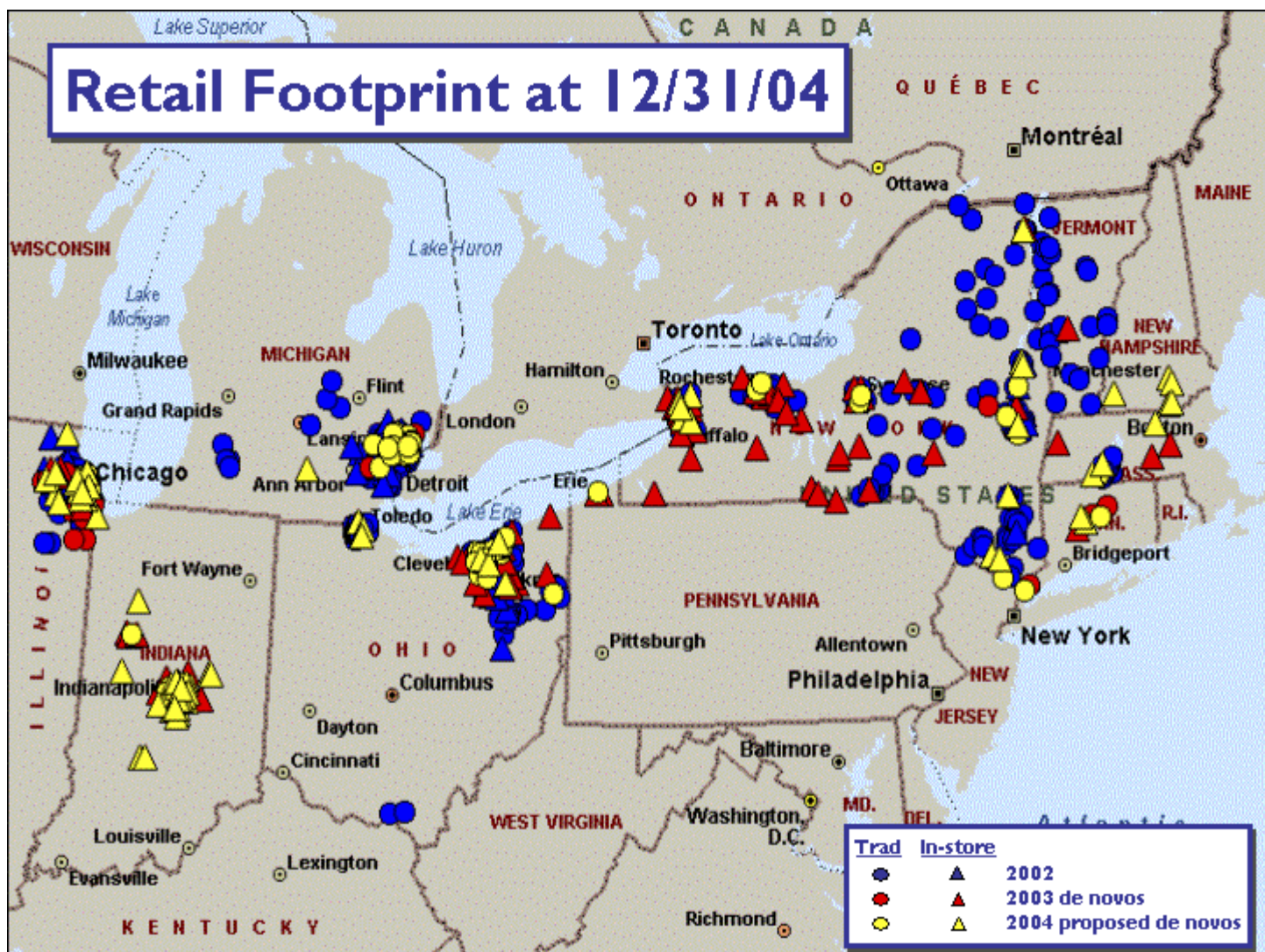
*Michigan division includes Indiana



Retail Footprint at 12/31/02



Retail Footprint at 12/31/04



In-Store Network

- ❖ Grew from 48 to 146 stores in 2003 ... **300%**!
- ❖ Currently 7th largest in-store network in US
- ❖ 73 stores in 2004 takes us to 219 stores
 - among Top 5 in the country

Head to Head Competition

<u>Bank</u>	<u>% of COB Franchise in 1 Mile Radius</u>
Key Bank	26%
Bank One	26%
National City	23%
Fifth Third	17%



Charter One as an Innovator



It takes 2 to 4 years for an organization to learn how to create new growth.

Retail Banking Leader Board

<u>Retail Strategy Rollout</u>	<u>CF</u>	<u>NCC/KEY/ONE</u>
Free Checking	1989	2002
Comprehensive incentives for banking centers	1993	2002
Comprehensive service initiatives	1994	2001
Branch capital improvements	1995	2003
Employees hired from non-bank retail	1997	2002
Sales platform technology	1998	2003

Retail Banking Leader Board

<u>Retail Strategy Rollout</u>	<u>CF</u>	<u>NCC/KEY/ONE</u>
Small business Free Checking	1999	2002
Debit card rewards	2000	2001
Free on-line banking & bill pay	2000	2002
Free on-line business banking & bill pay	2000	2002
Customer management data	2001	2004
Free on-line check images	2002	2002

Retail Banking Leader Board


<u>Retail Strategy Rollout</u>	<u>CF</u>	<u>NCC/KEY/ONE</u>
Delayed debit with rewards - small business	2001	Not yet
Free gift cards	2002	Not yet
Free wire transfers - consumers & small business	2003	Not yet
Free checks for life	2003	Not yet



Online Viewing & Money Movement

See and move money from any account!

see.



Account Summary

Transaction History

Welcome to Charter One Online Banking! Your

Refinance Your Mortgage to as low as 3.25% APR

Account Summary

Welcome, you have 4 new messages! Click here to

Tell us how we are doing! Click here to

provide your opinion of Charter Banking

through our site survey.

View Charter One Accounts

View All Accounts

Deposit Accounts

FINANCIAL INSTITUTION	ACCOUNT NAME	ACCOUNT NO.	TRANSFERS
Charter One Bank	Checking #0900	*****0900	Enabled ⓘ
Fifth Third Bank	Savings	*****3272	Eligible ⓘ
Bank of America	My Checking	0992xxxx	Pending ⓘ
Citibank	My Savings	1093xxxx	Verify ⓘ
ETrade	My Brokerage	7658xxxx	Ineligible ⓘ

From:

To:

Transfer Date:

Transfer Amount:

Bank of America - My Checking / \$3,396.72

Bank of America - My Checking / \$3,396.72

Bank One - Personal / \$1,200.45

Chase - Business Savings / \$5,911.89

85.00

a non-Charter

id out when your

transfer will be processed.

do!



A woman with dark hair pulled back, wearing a white strapless top and a colorful beaded bracelet, holds a fan of various colorful banknotes in front of her face. The banknotes are fanned out, showing different denominations and colors like blue, yellow, and red. The background is a blurred, textured surface. The text "this is a bank" is overlaid in white, lowercase letters across the center of the image.

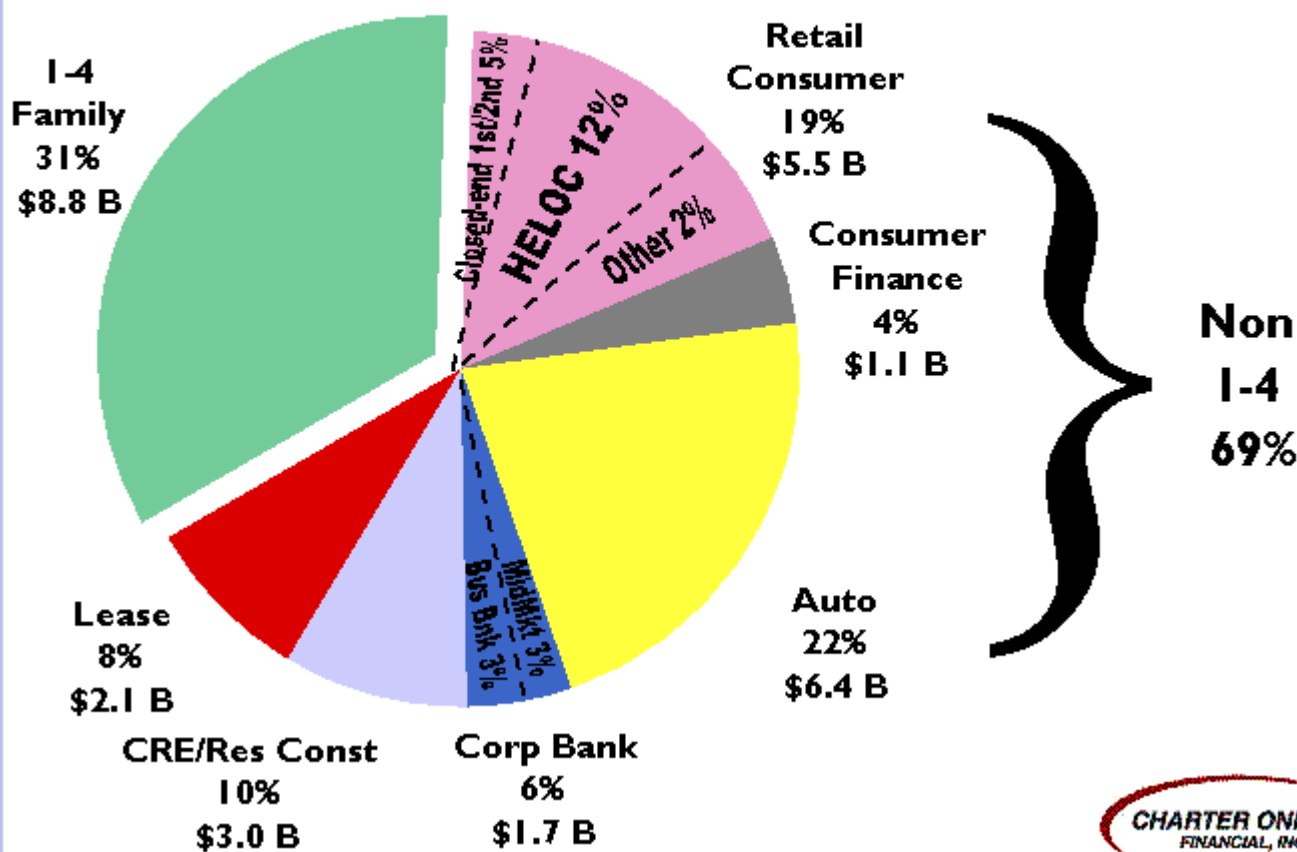
this is a bank

Appendix

Loan / Credit Update as of 12/31/03



Lending Profile - 12/31/03



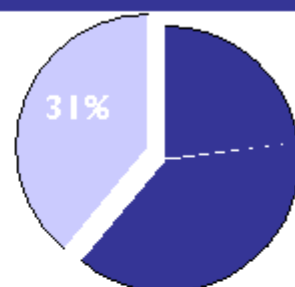
Lending Profile - 12/31/03

❖ Seven major lending areas

One-to-four	\$8.8 B	}	Consumer \$21.8 B (76%)
Retail consumer	5.5 B		
Consumer finance	1.1 B		
Auto finance	6.4 B		
CRE/Res Const	3.0 B	}	Commercial \$6.8 B (24%)
Leasing	2.1 B		
Corp banking	<u>1.7 B</u>		
	<u><u>\$28.6 B</u></u>		

I-4 Family Portfolio Snapshot - 12/31/03

- ❖ \$8.8 B portfolio, 5.3% yield
 - 68% fixed / 32% ARM
- ❖ Average loan size of \$160,000
- ❖ Average LTV on 1st liens (UPB) - 59%
- ❖ Average current FICO 728
- ❖ 85% of portfolio in retail bank footprint
- ❖ NCO ratio - .03% 2003; .05% 2002; .03% 2001



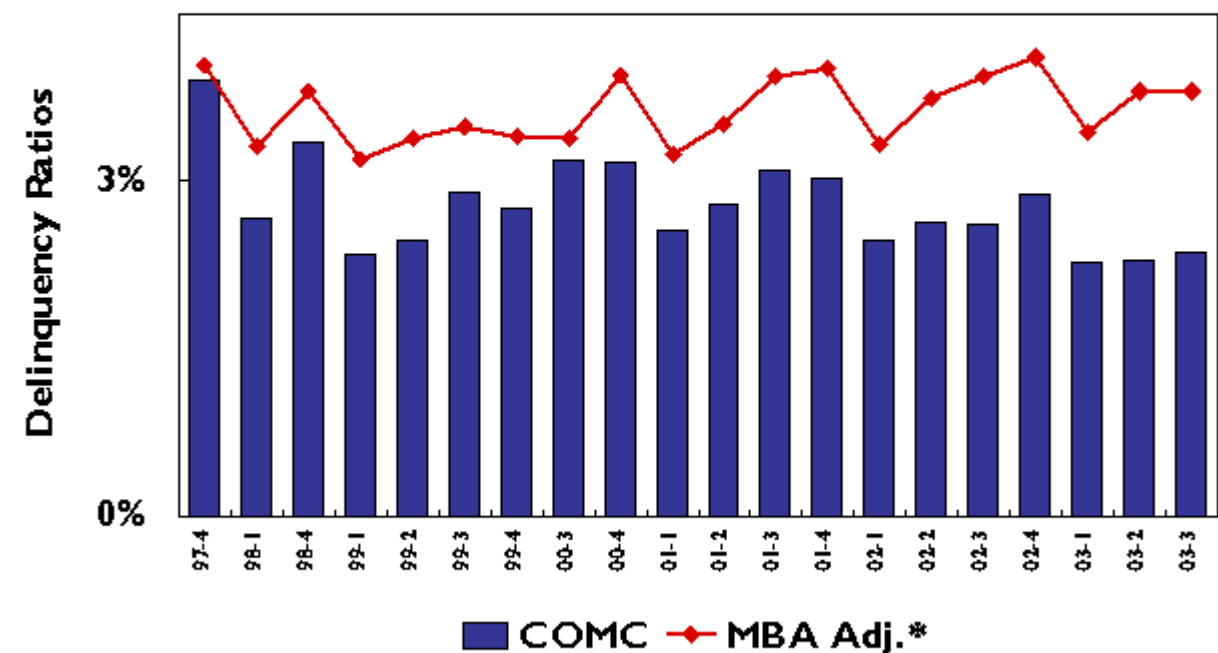
Lending Profile - 12/31/03

Loan Servicing Portfolio

- ❖ Among top 25 largest U.S. servicers @ \$28 B; \$17 B serviced for others
- ❖ WAC - 6.12% @ 12/31/03
- ❖ MSR at \$177 M, or 1.05% of serviced portfolio
 - includes \$83 M valuation allowance
 - average servicing spread 36 bp
 - implies valuation of 2.9x servicing spread

CF vs. MBA I-4 Delinquency Ratios

Total Delinquency Ratio (incl.F/C) By Qtr



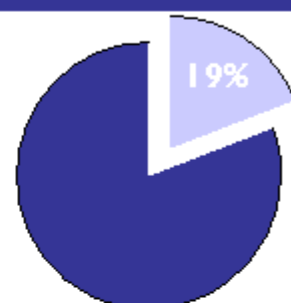
Includes all loans serviced by Charter One Mortgage

*Source: Mortgage Bankers Association of America ("MBA") National Delinquency Survey, uses matched portfolio



Retail Consumer Snapshot - 12/31/03

❖ \$5.5 B portfolio, 4.4% yield



	<u>Balance</u>	<u>Yield</u>
HELOCs	\$3.4 B	3.8%
Closed-end 1sts/2nds	1.5 B	5.4%
Marine lending	.3 B	6.7%
Other	<u>.3 B</u>	4.4%
	<u><u>\$5.5 B</u></u>	4.4%

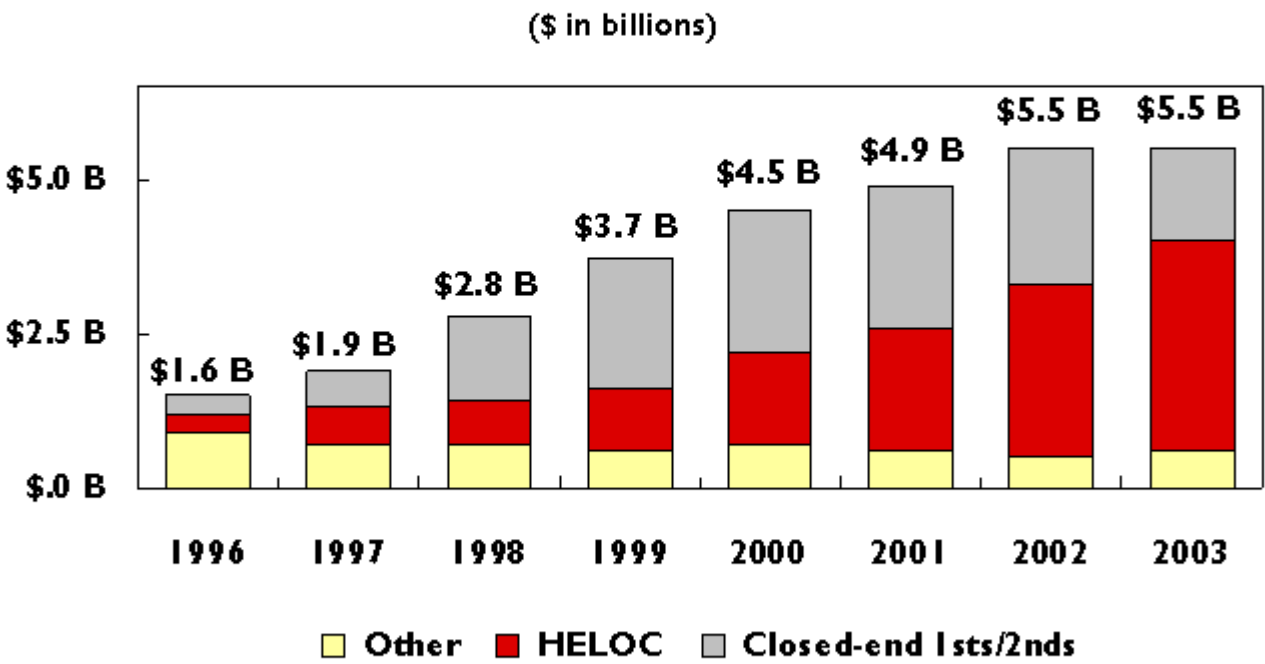
Retail Consumer Credit Quality

Stats on Combined Portfolio - 12/31/03

- ❖ NCO ratio - .19% 2003; .23% 2002
- ❖ NPLs - \$10 M (.18%)
- ❖ REO - \$2.6 M, 52 units



Retail Consumer Portfolio Growth



*Net of securitizations - \$2.4 B in 2003; \$1.0 B in 2002; \$1.4 B in 2001



Retail Consumer Snapshot – 12/31/03

HELOCs

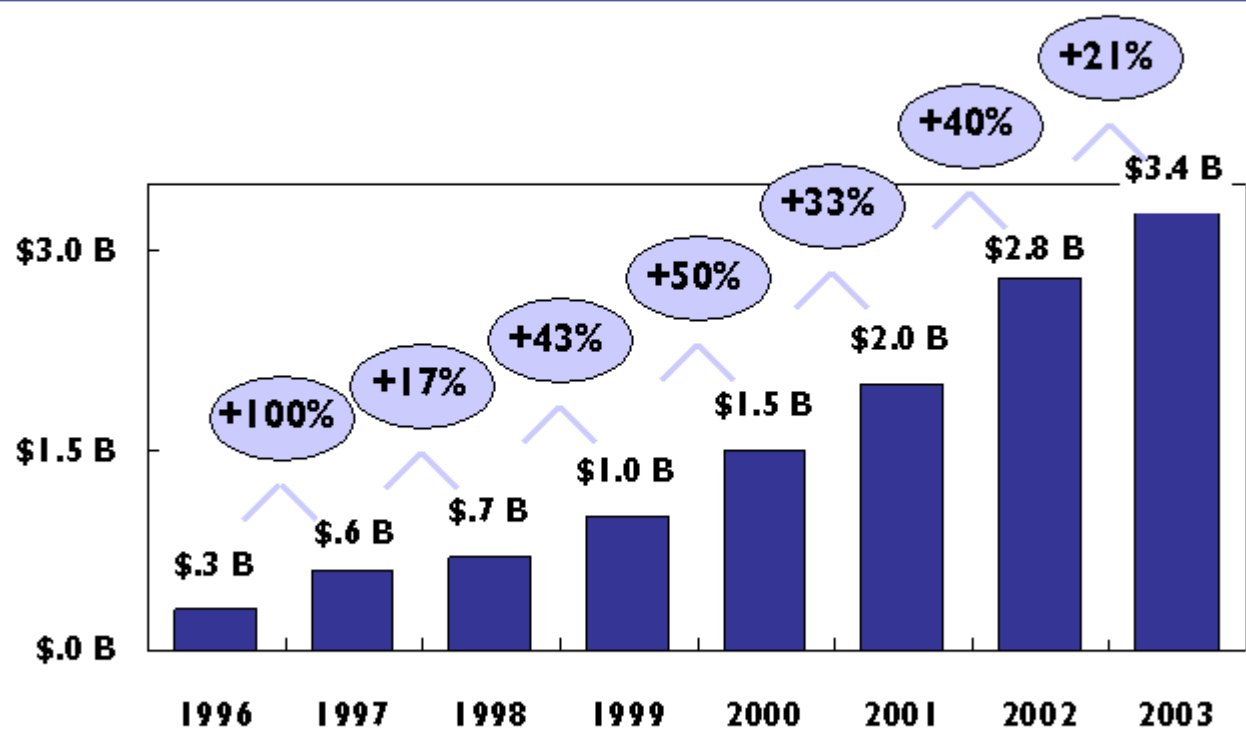
- ❖ \$3.4 B portfolio, 3.8% yield
- ❖ Growth spurred by “Piggy-back” & PM2 product set
- ❖ Average loan committed since 1/1/00: \$54,712
740 FICO, & 79% LTV
 - FICO by product:
 - 85% & 90% LTV - 742
 - 100% LTV - 711
 - 125% LTV - 706



HELOC Portfolio - 12/31/03

<u>LTV Product</u>	<u>O/S</u>	<u>Utilization</u>	<u>Avg Bal O/S</u>
85%	\$ 749 M	40%	\$28 K
90%	2,188 M	36%	\$29 K
100%	324 M	62%	\$19 K
125%	<u>46 M</u>	86%	\$27 K
	<u>\$3,306 M</u>	39%	\$27 K

HELOC Portfolio Growth



Retail Consumer Snapshot - 12/31/03

Closed-End 1sts/2nds

- ❖ \$1.5 B portfolio, 5.4% yield
 - down from \$2.0 B @ 12/31/02
 - securitized \$2.4 B in 2003
- ❖ Average loan size \$57 K
- ❖ Average LTV (UPB) on 1sts 44%
- ❖ Average current FICO 738
- ❖ 99.8% in retail footprint
- ❖ NCO ratio - .07% 2003; .07% 2002



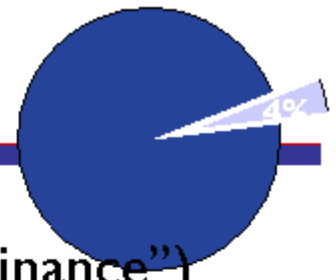
Retail Consumer Snapshot

Closed-End 1sts

- ❖ Additional gateway relationship product
- ❖ Refinance product sold through branches
 - securitizable first mortgage, COMC servicing
 - 10 to 15-yr fully amortizing term
 - origination cost \$400
 - fixed-rate, prepayment penalty
 - customer info web access enabled



Consumer Finance Strategic Objectives



- ❖ Launched 3/97 as A-/B+ (“Consumer Finance”) single-family lender targeting rejections out of Bank
- ❖ Revised strategy 4/02 - “Alt-A” (“Specialty Lending”)
 - home equity wholesale lender - prime, non-conforming, borrowers & FNMA D.U.1,2,3 approved originations
 - non-conforming production since 4/02 - \$443 M, 6.6% WAC, 730 FICO
- ❖ A-/B+ portfolio will run off over next few years

Consumer Finance Snapshot - 12/31/03

- ❖ \$1.1 B portfolio, 7.0% yield
 - 99% fixed / 1% ARM
 - 94% 1st liens / 6% 2nd liens
 - \$487 M “pre 4/02”; \$566 M “post 4/02”
- ❖ Average loan:
 - 1st lien - \$97 K, 339-mo term, 655 curr. FICO, LTV 93%
 - 2nd lien - \$24 K, 222-mo term, 616 curr. FICO



Consumer Finance Snapshot - 12/31/03

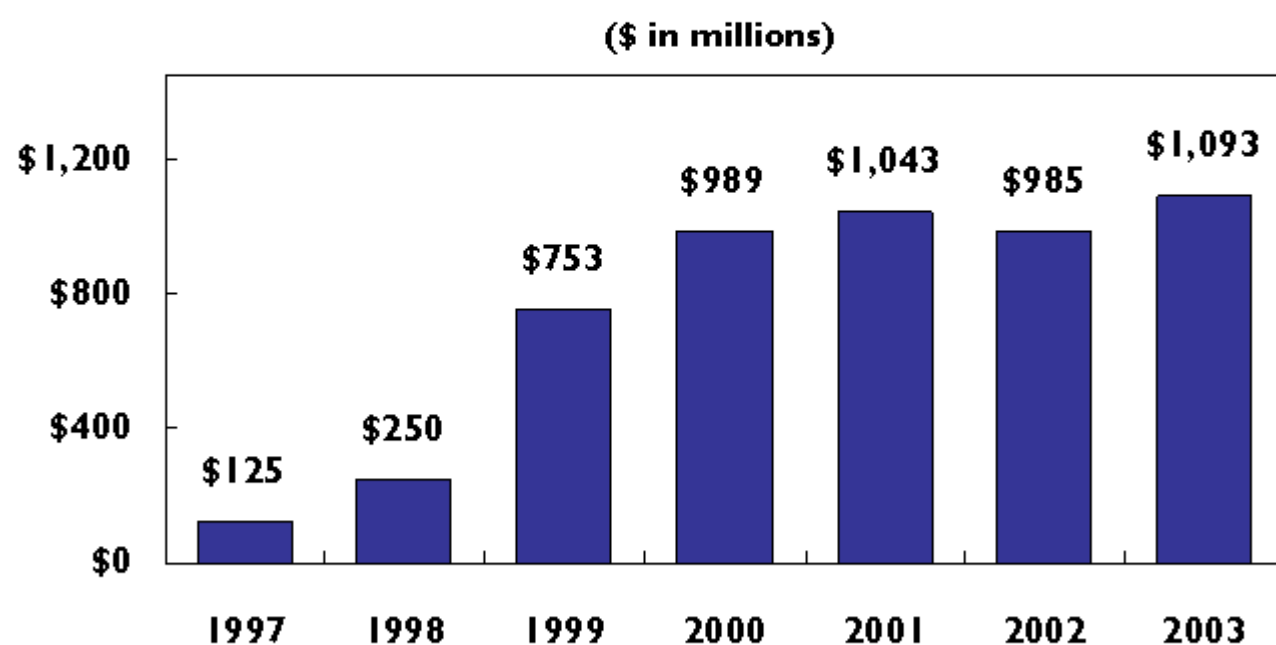
- ❖ 73% of portfolio in retail footprint
- ❖ NCO ratio - 1.52% 2003; 2.60% 2002
- ❖ NPLs - \$43 M (3.92%)
- ❖ REO - \$13.8 M, 244 units
- ❖ Recent production:

	<u>4Q03</u>	<u>3Q03</u>	<u>2Q03</u>	<u>3Q02</u>
Avg FICO	730	730	717	702
Avg LTV	94%	95%	93%	92%
WAC	6.61%	6.44%	6.36%	7.49%



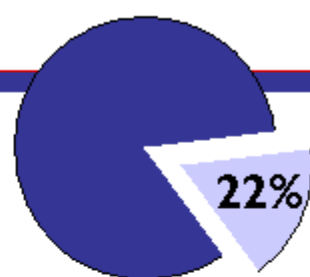
Consumer Finance Snapshot

Portfolio Growth



Auto Finance

Strategic Objectives



- ❖ RCSB started in 1984; CF acquired in 10/97
- ❖ Primarily indirect lending, minimal leasing
- ❖ 3,780 franchised dealers in 21 states
 - recent changes - added WI & MI
- ❖ Short average life
- ❖ 29% CAGR since 1996

Auto Finance Snapshot - 12/31/03

- ❖ \$6.4 B portfolio, 4.9% yield
- ❖ 487,000 loans
- ❖ Average balance \$12,500
- ❖ 46-mo average remaining term; 19-mo weighted average life
- ❖ 64% new / 36% used

Auto Finance Snapshot - 12/31/03

- ❖ Yield driven by credit score
- ❖ NCO ratio - .75% in 2003; 1.04% in 2002; .88% in 2001
- ❖ REO (repos on hand) - \$3.5 M, 787 units (.06%)
- ❖ Proprietary scoring highly predictive

Auto Finance Portfolio

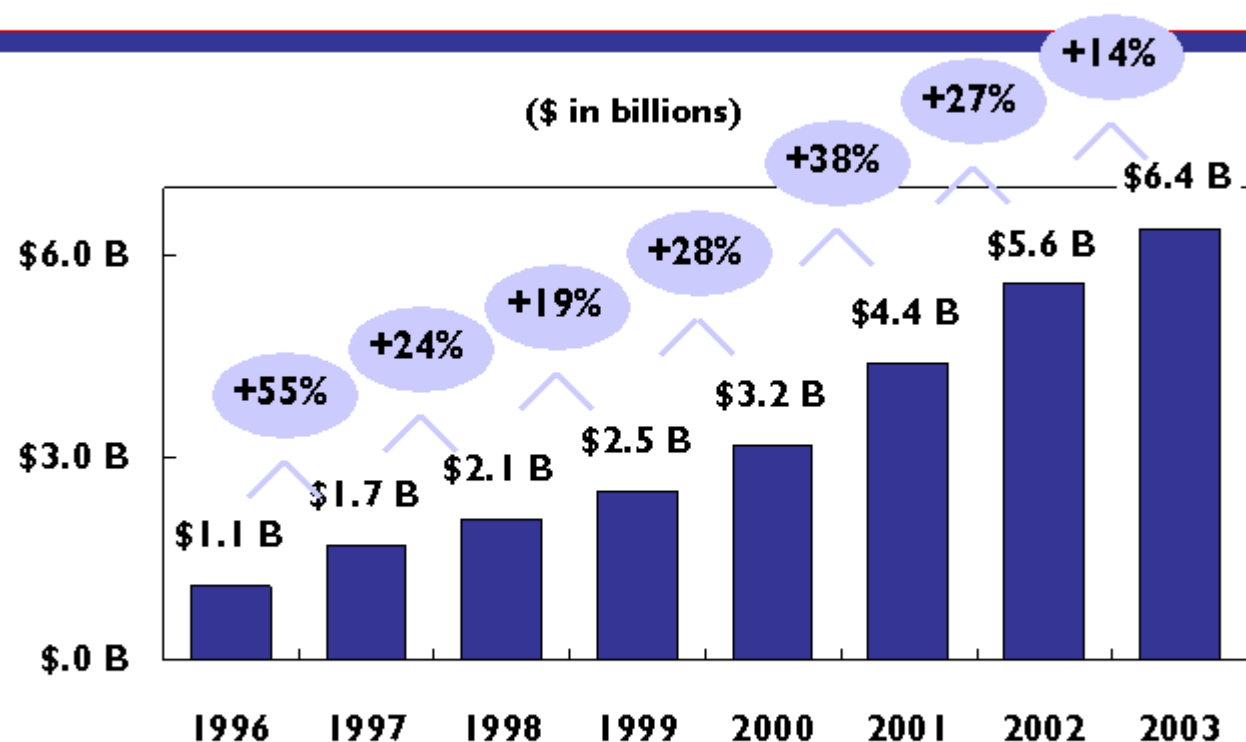
Credit Quality

- ❖ Consistently moved up FICO scores on production since 1/1/01:

	<u>2003</u>	<u>2002</u>	<u>2001</u>
Q1	749	737	719
Q2	752	739	724
Q3	753	746	731
Q4	751	749	733

- ❖ 744 average FICO for portfolio

Auto Finance Portfolio

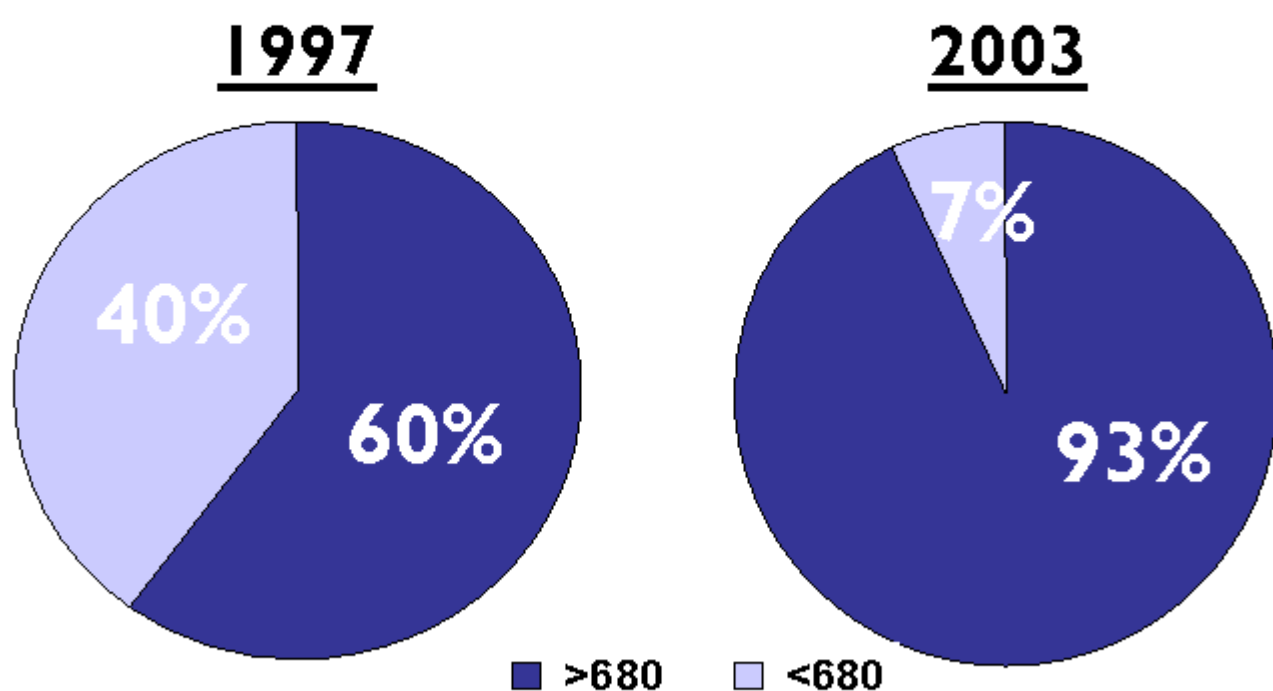


Indirect lending; negligible leasing



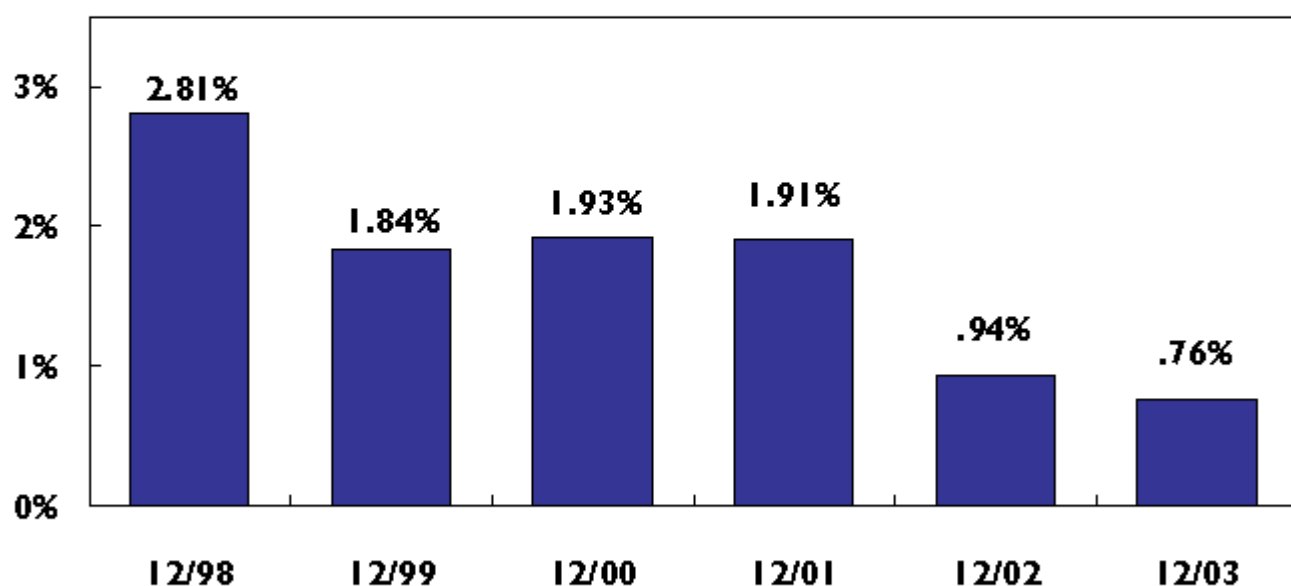
Auto Finance Credit Profile

Production by FICO Score



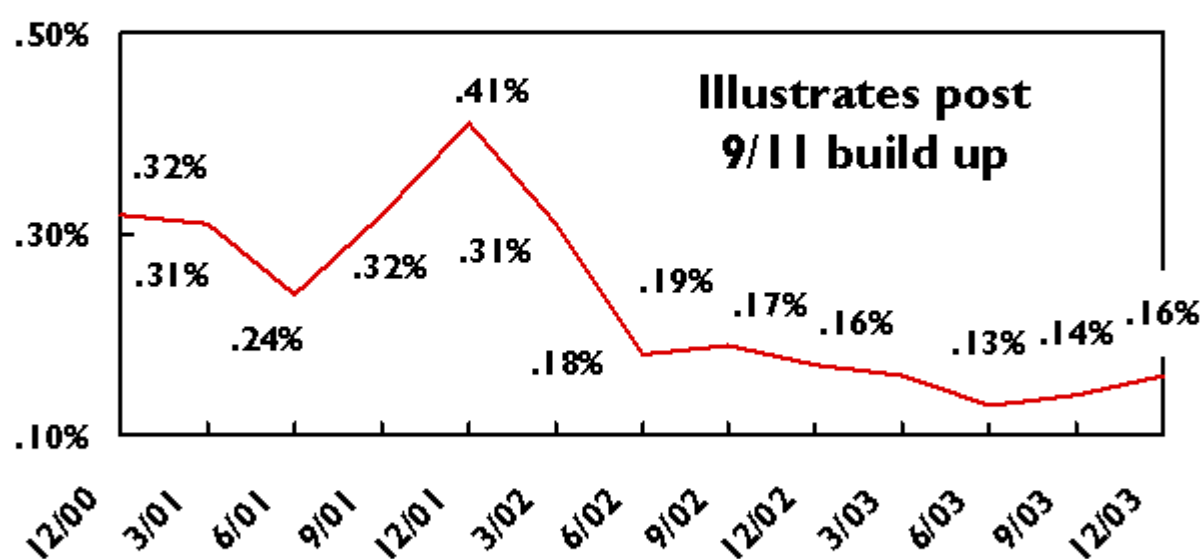
Auto Finance Credit Profile

30+ Day Delinquencies



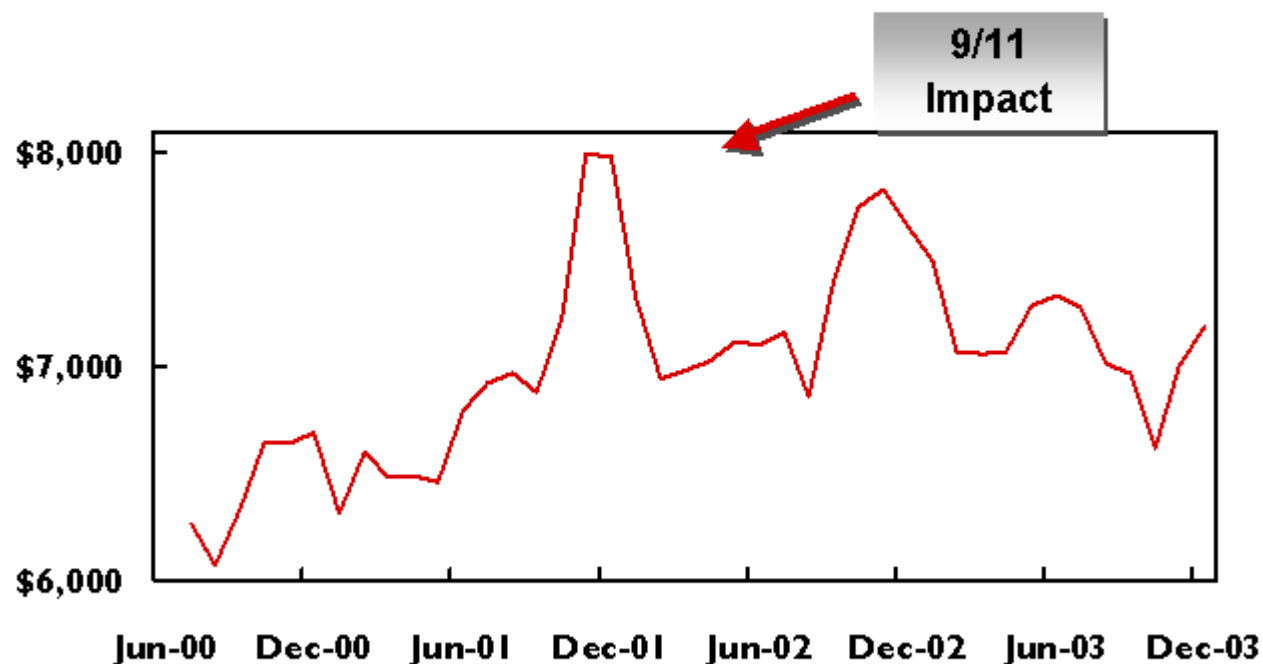
Auto Finance Credit Profile

Repossessed Units as % of Total Loans



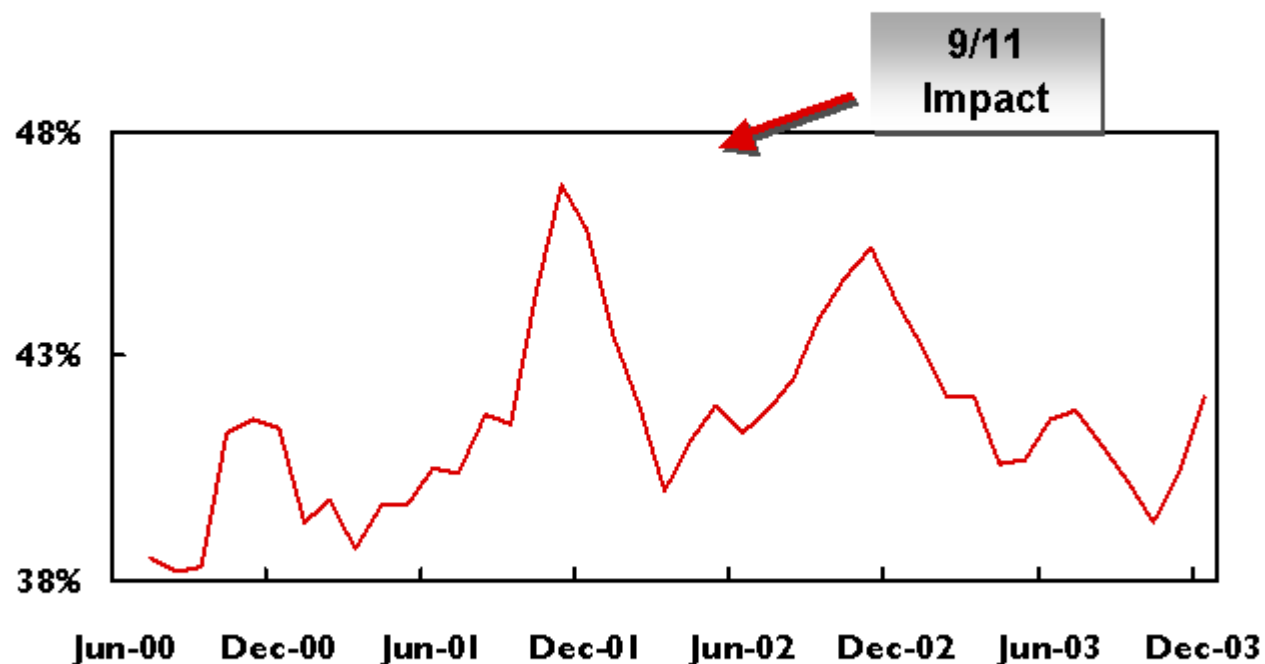
Auto Finance Credit Profile

Average Auction Loss (\$)



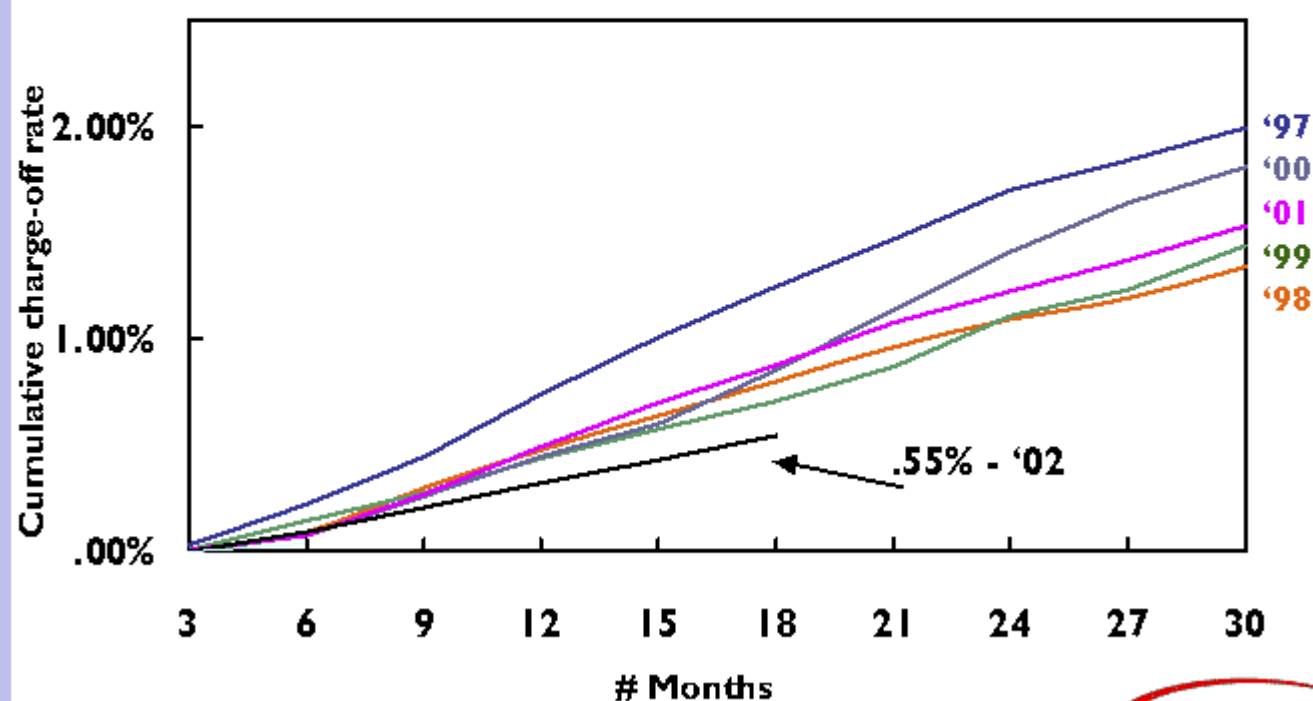
Auto Finance Credit Profile

Average Auction Loss (% of \$ Financed)



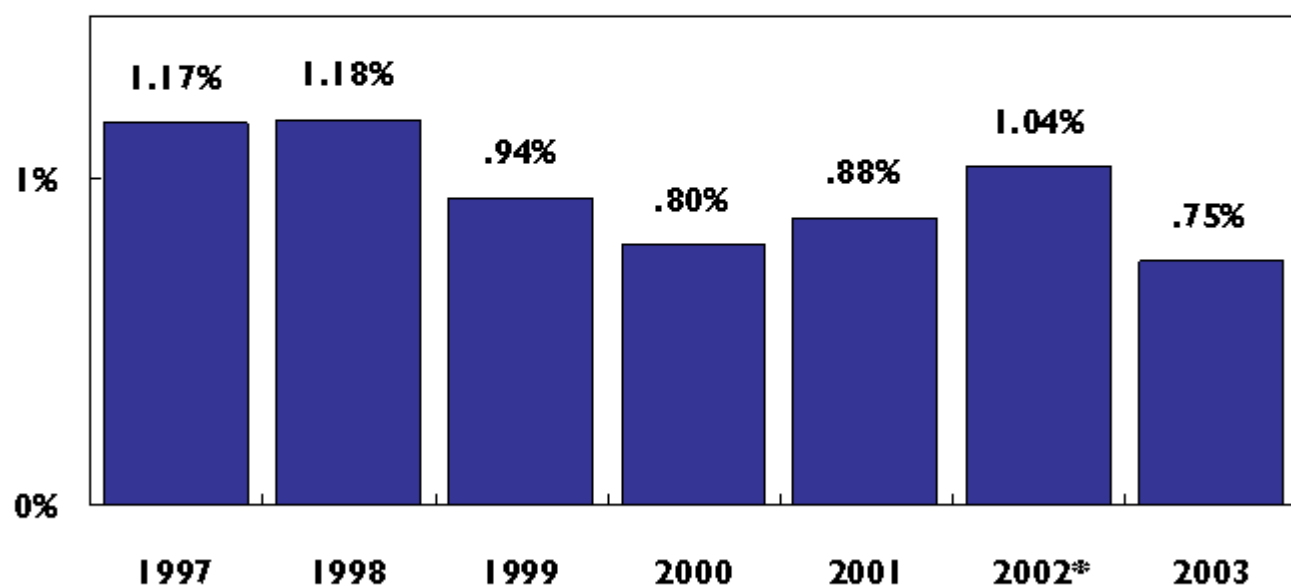
Auto Finance Credit Profile

30 Mo. Loss Migration - 2Q Production 1997-2002



Auto Finance Net Charge-offs

% of Average Portfolio



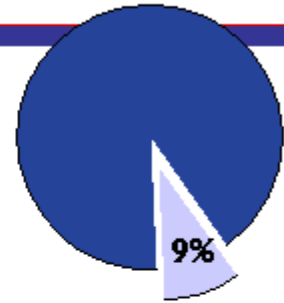
*Excluding impact of NCO policy change in 2Q02



Commercial Mortgage

Strategic Objectives

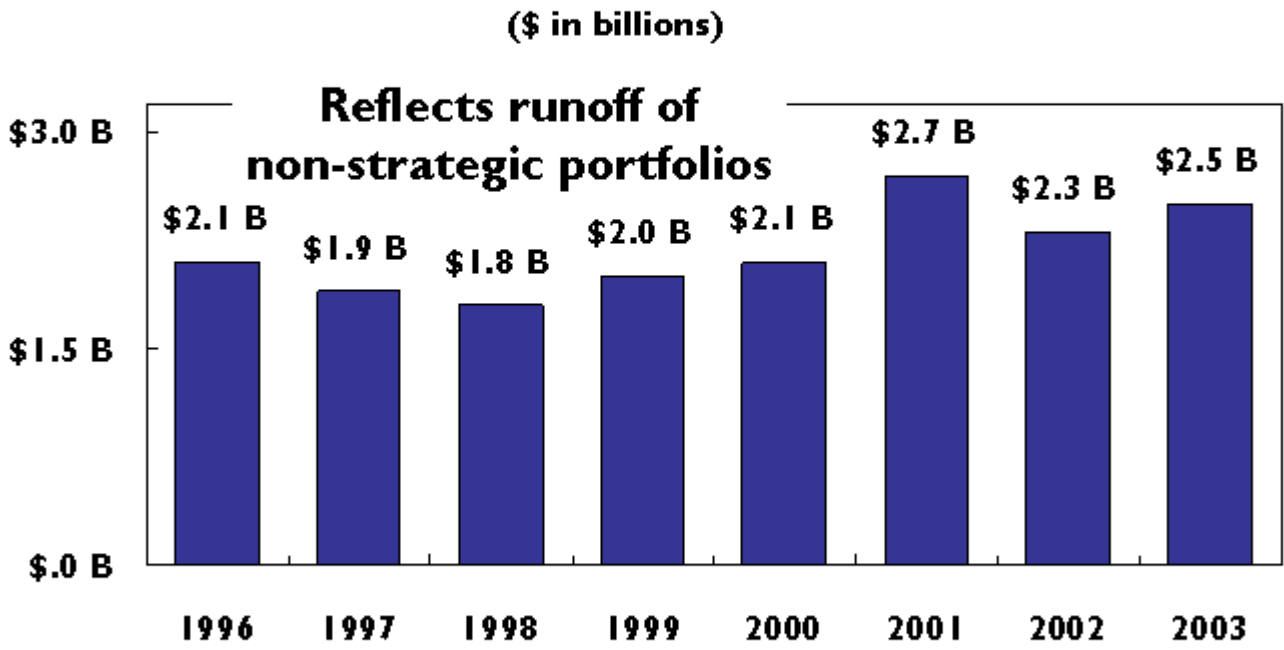
- ❖ Lending continuously since mid 1970s
- ❖ Historically very low charge-offs
- ❖ Originate in footprint
- ❖ Current originations - \$866 M 2003; \$639 M 2002
 - construction loans priced off LIBOR & prime rate
 - end loans priced & indexed off FHLB advances



Commercial Mortgage Snapshot - 12/31/03

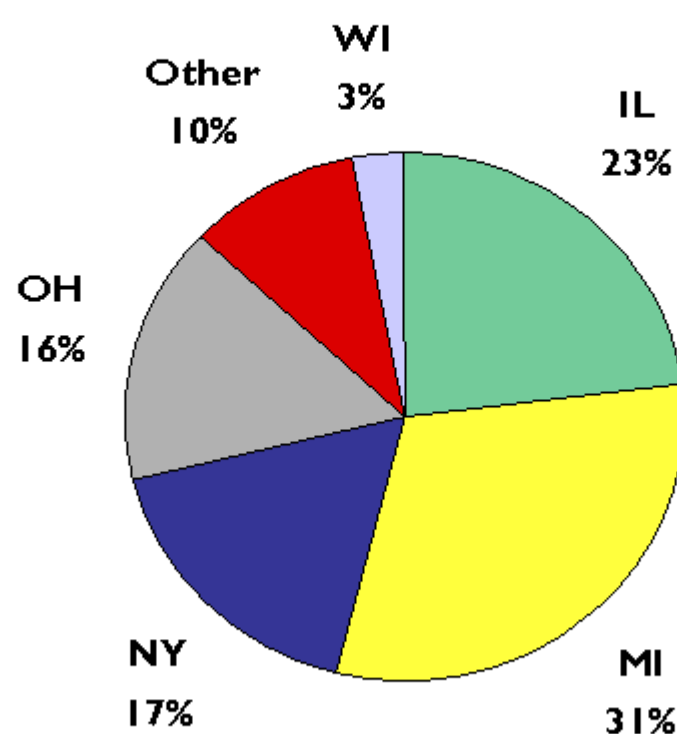
- ❖ \$2.5 B portfolio, 5.7% yield
 - 15% fixed / 85% ARM
 - \$500 M construction; \$2.0 B permanent loans
- ❖ Average loan size \$1.1 M
 - 17 loans > \$10 M, largest loan - \$34 M
- ❖ 91% of portfolio in retail bank footprint
- ❖ NCO ratio - .05% 2003; .03% 2002; .05% 2001
- ❖ NPLs (incl construction) - \$59 M (2.4%)
- ❖ REO - \$4.9 M, 10 units

Commercial Mortgage Portfolio



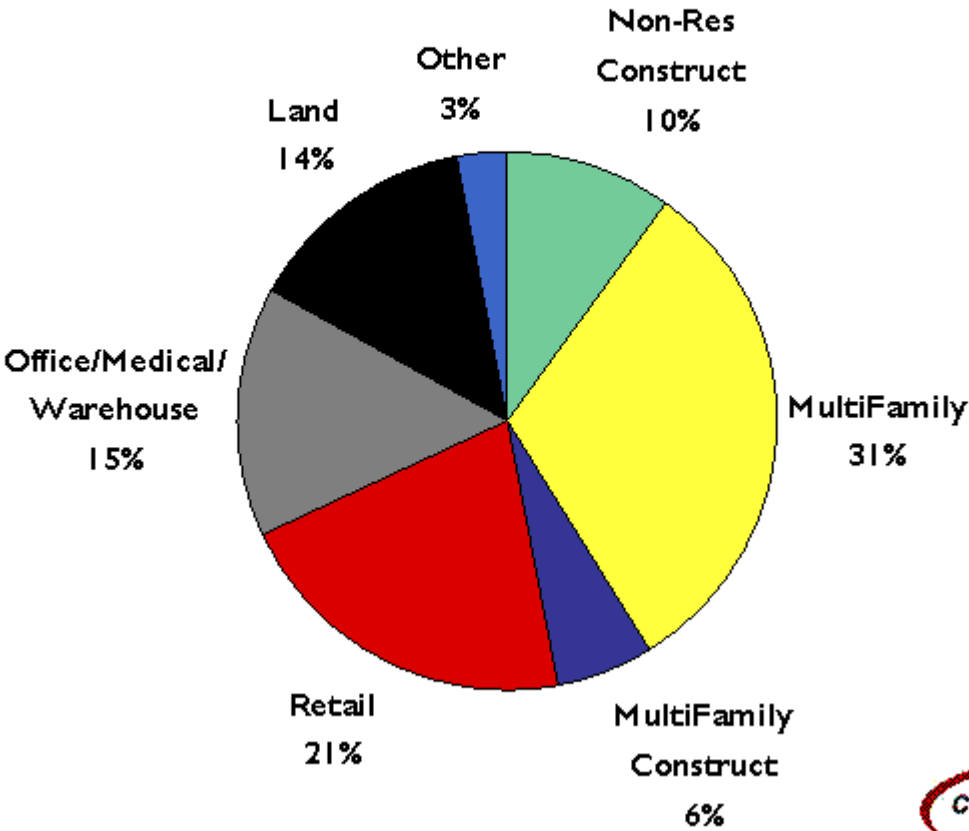
Commercial Mortgage Portfolio - 12/31/03

By State



Commercial Mortgage Portfolio - 12/31/03

By Property Type



Commercial Leasing

Strategic Objectives

- ❖ 15th largest U.S. bank leasing company
- ❖ Big ticket leasing company formed in '88
 - became CF customer in '89
- ❖ CF acquired 1/95
- ❖ Seasoned management group still on board



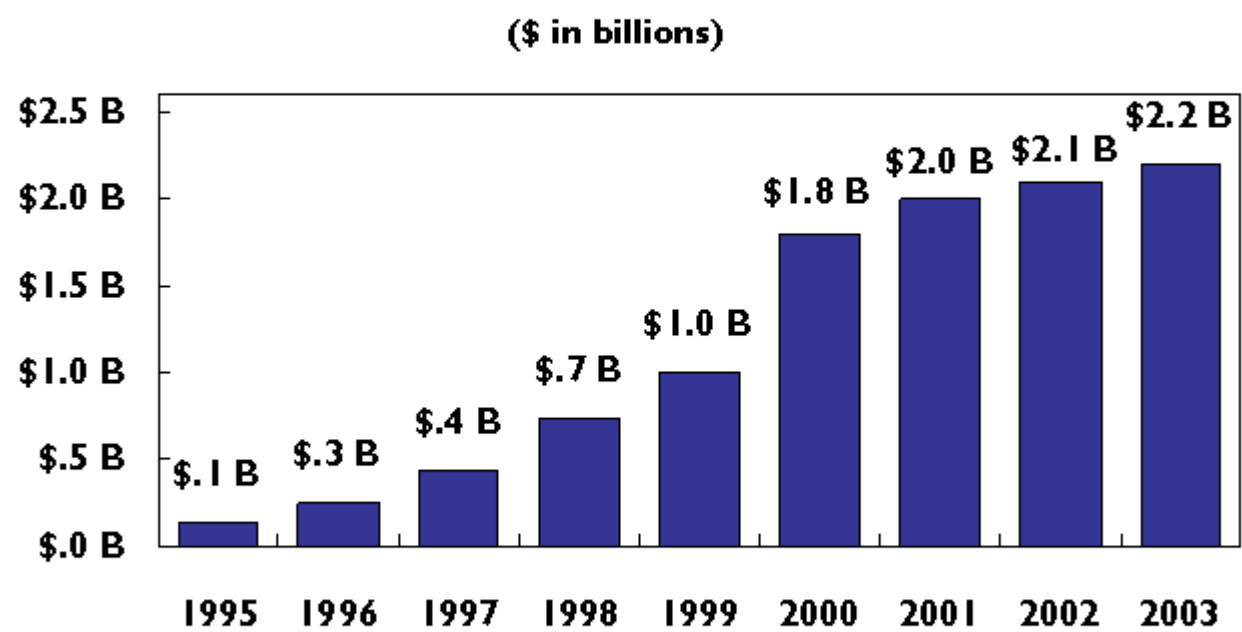
Commercial Leasing Snapshot - 12/31/03

- ❖ \$2.2 B leasing portfolio
- ❖ Offices in Cleveland, Cincinnati, Chicago, Boston, Charlotte, & Wilton, CT
- ❖ 4.9% yield; 8.2% effective yield
- ❖ Avg relationship of \$8.0 M
 - 38 over \$20 M; largest is \$80 M
- ❖ Avg term of 63 months, range of terms of 1 to 25 years

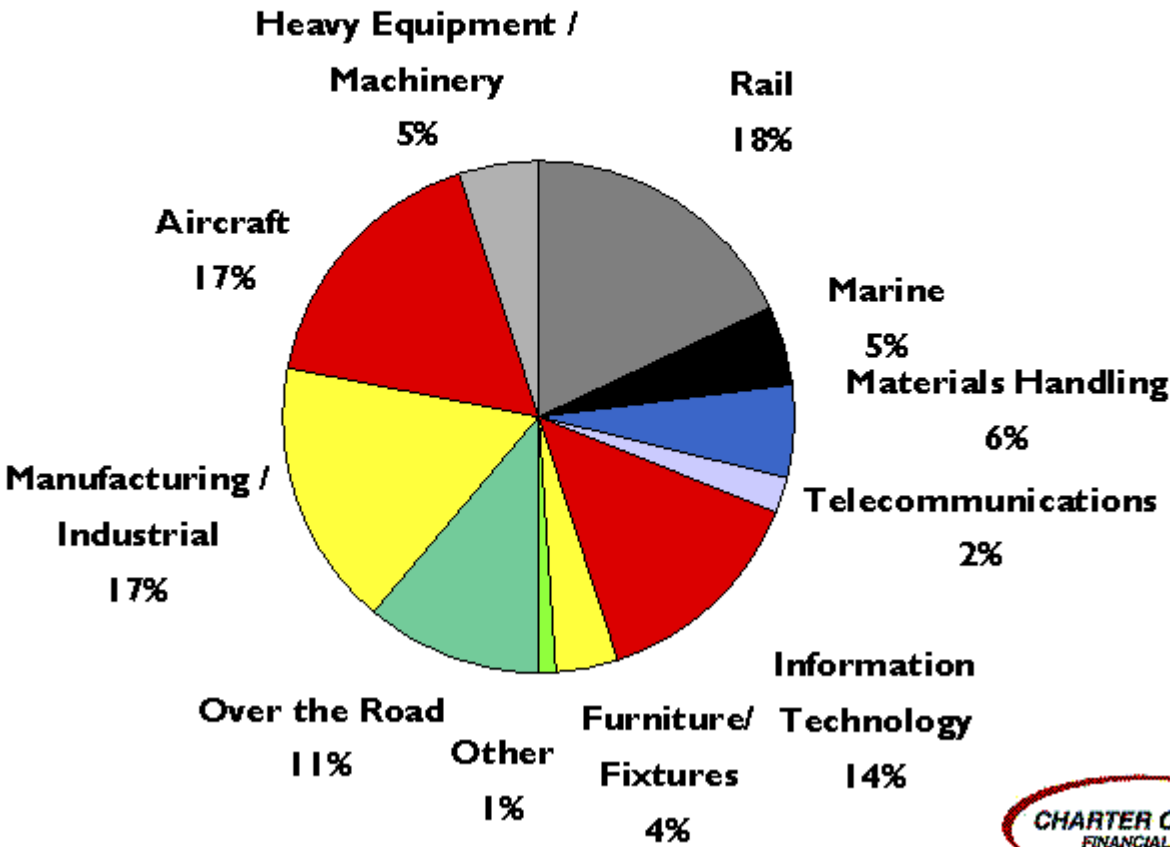
Commercial Leasing Snapshot - 12/31/03

- ❖ Fortune 1000 focus, with 62% of portfolio with lessees rated as investment grade
- ❖ NCO ratio - .31% 2003; .03% 2002; .38% 2001; .00% 2000
- ❖ NPLs - \$6.4 M (.29%)
- ❖ Residual realization 111% in 2003; 106% in 2002; 122% in 2001; 120% since 1995

Commercial Leasing Portfolio



Commercial Leasing Snapshot - 12/31/03



Commercial Leasing Portfolio - 12/31/03

Aircraft Leasing

- ❖ \$356 M, with \$256 M to domestic carriers
- ❖ Long-term leases - 17 different lessees
- ❖ 42 pieces of equipment, w/38 to domestic carriers
- ❖ Maturities extend out over 20 yrs
 - \$33 M maturing thru '07
- ❖ No direct exposure to USA, UAL, AA or AirCanada

Commercial Leasing Portfolio - 12/31/03

Aircraft Leased to Domestic Carriers

	#	\$
Regional jets	24	\$150 M
Boeing 737 & 757	6	70 M
Props	8	14 M
Ground equip/simulator	-	22 M
	38	\$256 M

- ❖ \$159 M five years old or less; avg age of 6.4 yrs
- ❖ Equity position - \$180 M; single investor/equip loans - \$76 M
- ❖ Supported by \$63 M residual/\$15 M credit guarantees

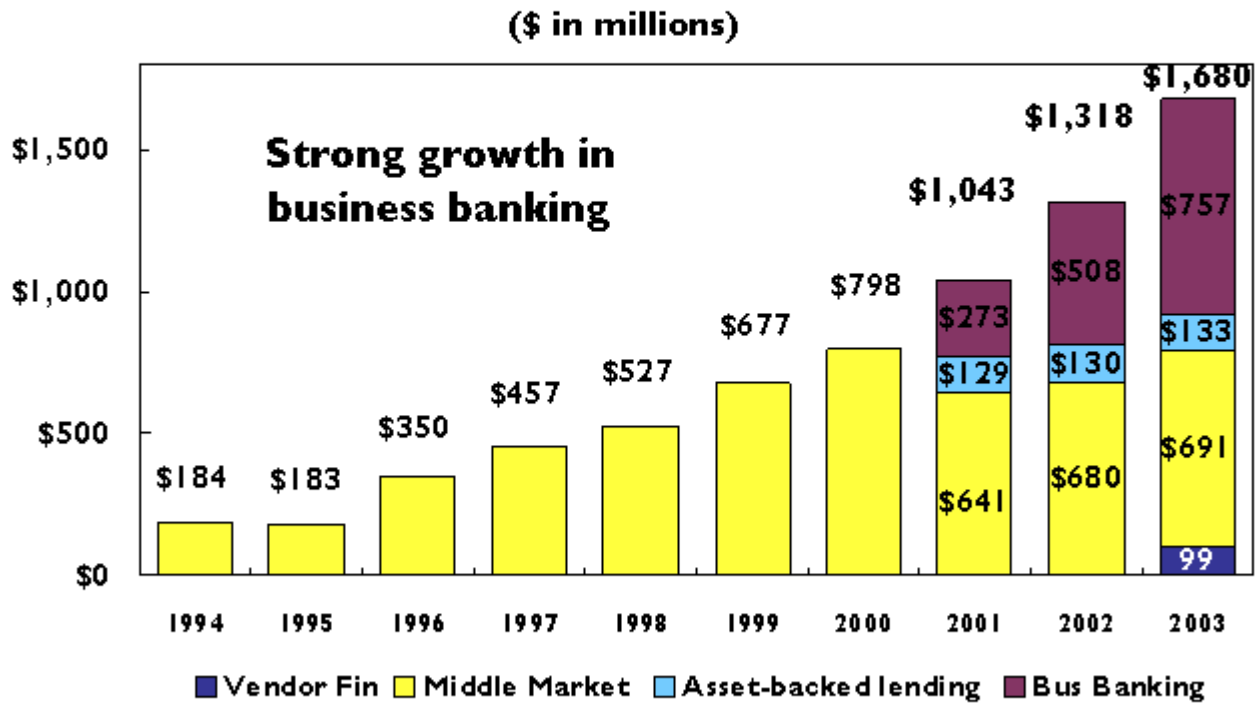


Corporate Banking Snapshot - 12/31/03

- ❖ \$1.7 B portfolio, 5.1% yield
- ❖ 4 segments
 - middle market - \$691 M
 - business banking - \$757 M
 - asset-backed lending - \$133 M
 - vendor finance - \$99 M
- ❖ Target middle market businesses \$5-100 M revenue; business banking < \$5 M revenue
- ❖ Minimal shared national credits or unsecured lending



Corporate Banking Portfolio

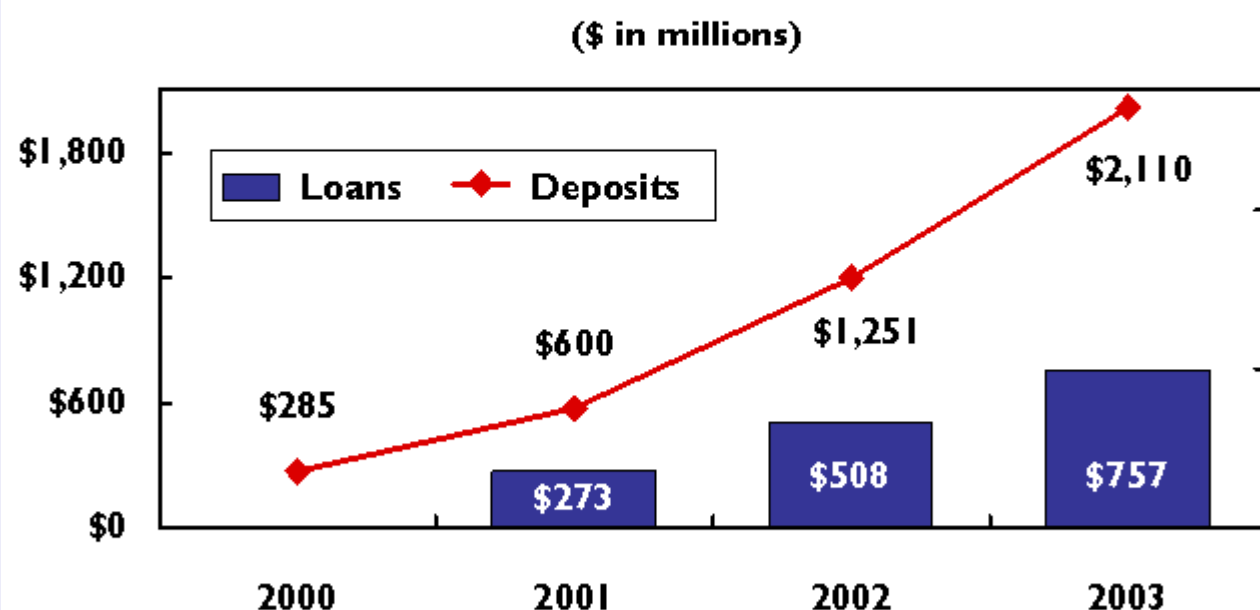


Business Banking Portfolio 12/31/03

- ❖ Lending products launched in 1Q01
- ❖ \$757 M portfolio; up 49% in 2003
- ❖ Distributed through retail banking centers
- ❖ Avg balance \$89 K
- ❖ Avg FICO for business owners > 720
- ❖ NCO ratio - .72% 2003; 1.35% 2002

Why Faster at Charter One?

Business Banking Drives Future DDA Growth

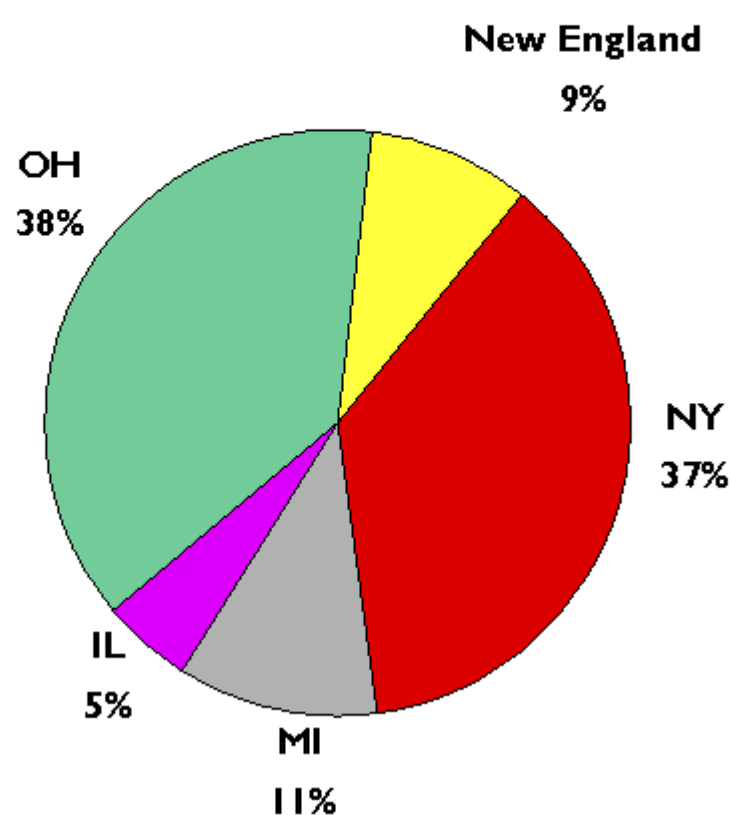


Middle Market Snapshot - 12/31/03

- ❖ 20 exposures > \$10 M; largest \$35 M
 - 71 exposures > \$3 M
- ❖ NCO ratio - 1.94% 2003; 1.09% 2002; .81% 2001; 1.20% 2000
- ❖ NPLs - \$58 M (2.4%)

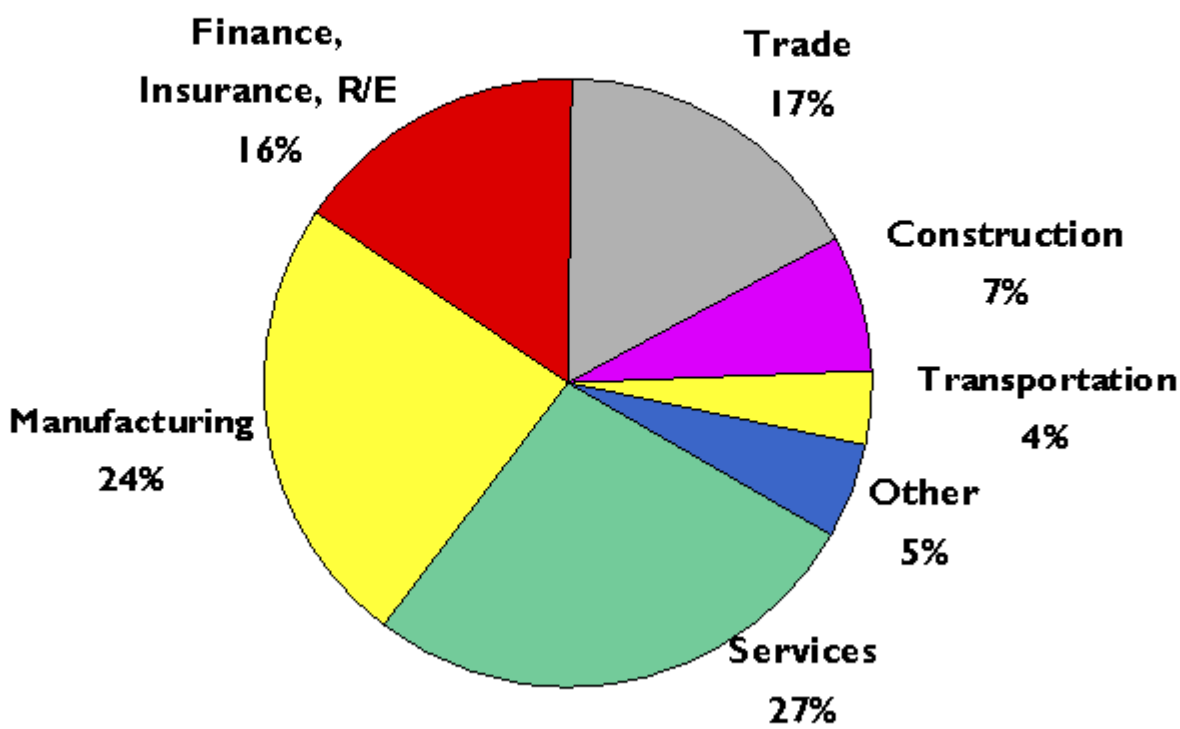
Corporate Banking Snapshot

Geographic Split - 12/31/03



Corporate Banking Snapshot

SIC Split - 12/31/03



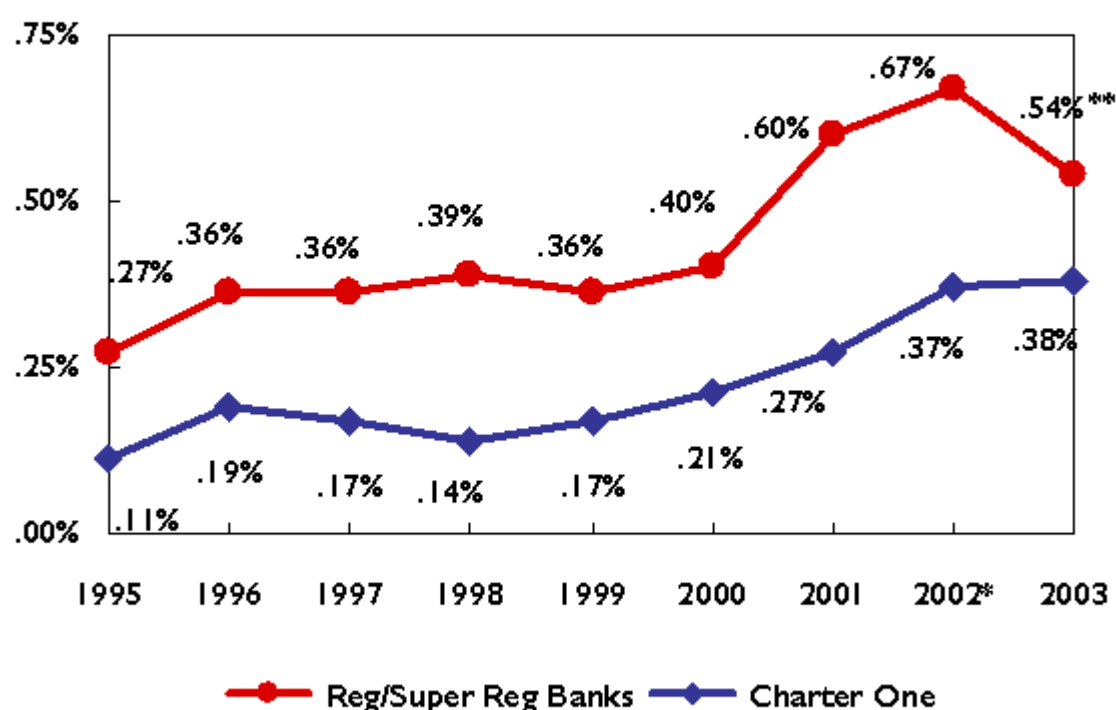
Overall Credit Profile

	<u>2003</u>	<u>2002</u>
NCO/avg loans (ann)	.38%	.37%*
NPLs/loans	.60%	.55%
NPAs/loans	.73%	.70%
Underperforming assets/loans	.89%	.94%
Allowance/loans	1.34%	1.24%
Allowance/NCO (ann)	3.8 yrs	3.4 yrs*

*2002 excludes \$27.3 M resulting from NCO policy change in 2Q02



Net Charge-Offs to Average Loans



* CF excludes \$27 M from NCO policy change

** As of 9/30/03

Source: SNL DataSource

Restated for mergers



Big Picture Credit Risk

- ❖ Negligible unsecured lending
- ❖ Negligible auto leasing
- ❖ Negligible national shared/syndicated credits
- ❖ Indirect auto portfolio very high credit profile
- ❖ Manufacturing exposure very diversified
- ❖ Commercial real estate holding up very well
- ❖ No unsecured energy related assets

SIGNATURES

Pursuant to the requirements of the Securities Exchange Act of 1934, the Registrant has duly caused this Report to be signed on its behalf by the undersigned thereunto duly authorized.

CHARTER ONE FINANCIAL, INC

Date: January 28, 2004

By: /s/ Robert J. Vana

Robert J. Vana
Senior Vice President, Chief
Corporate Counsel and Corporate Secretary